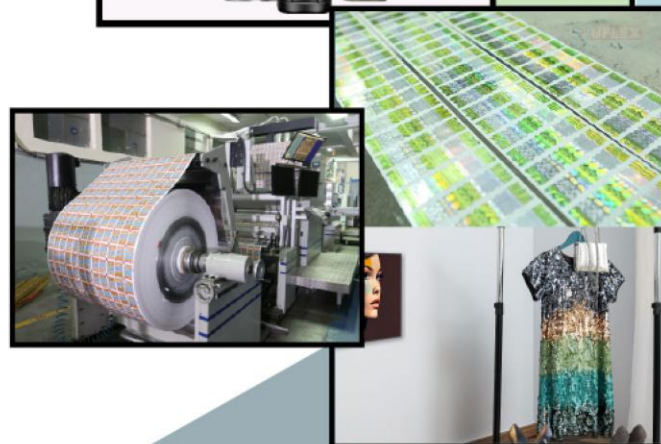




'A part of your daily life'



UFLEX LIMITED

INVESTOR PRESENTATION

June 29, 2026
Noida, India

Stock Code: BSE - 500148, NSE - UFLEX
Common Stock Outstanding: 72.2mn as of Mar. 31, 2026

Rich Legacy of 40+ Years in Providing Packaging Solutions to our Partners



1985

Established



18

Manufacturing Units



5000+

Customer Base



1,387,910

MTPA¹
Global Capacity



Presence Across

150+

Countries



10,000+

Workforce



12bn

Aseptic Liquid
Packs Capacity

(Standard 200 ML pack basis)



300 mn+

Tubes Capacity



1,090 mn+

Pouch Capacity



113,917 MTPA

Recycling
Capacity



5.4 bn+

PCR PET² Bottles
Recycled

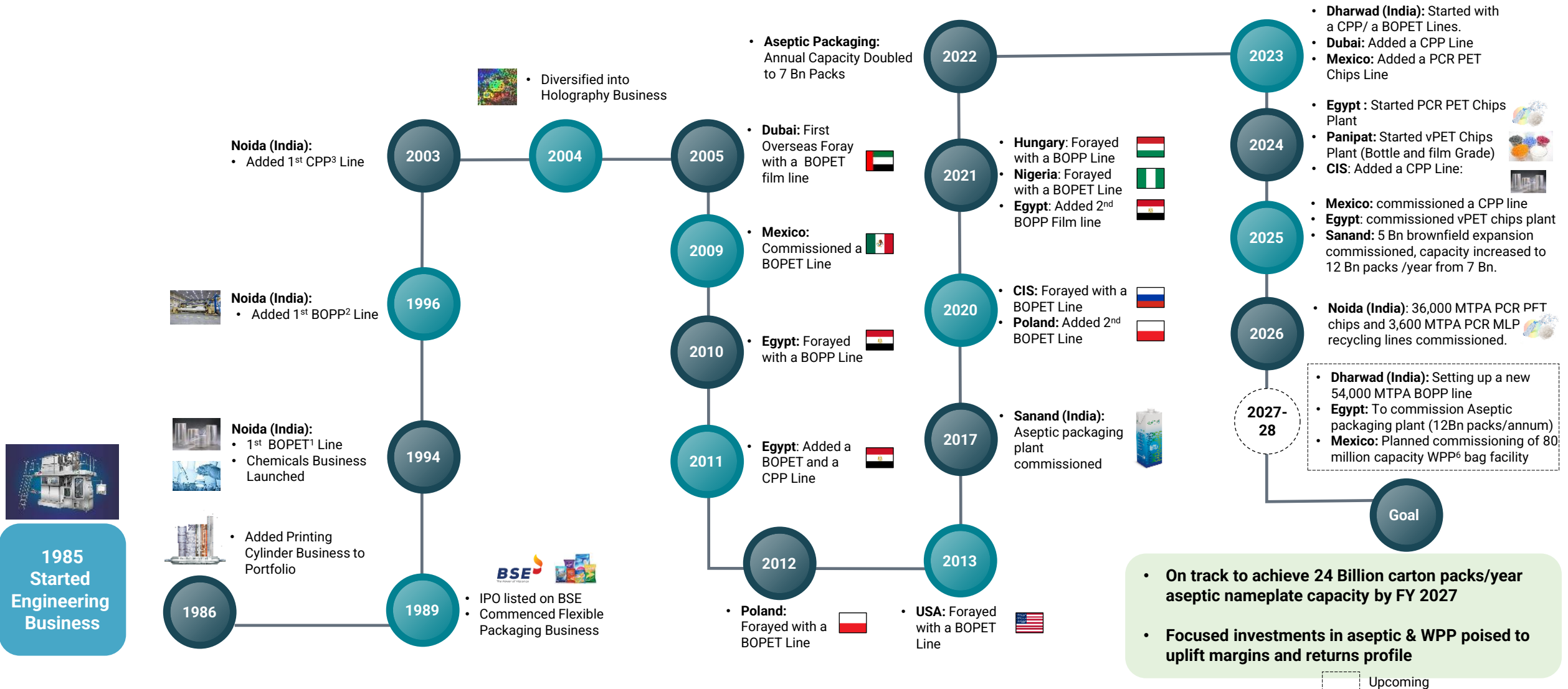


69,730 MTPA

Chemicals
Capacity

Note: The total capacity of over 1.4 million MTPA comprises resins (463,020 MTPA: vPET Chips 384,000 + rPET Chips 79,020), base packaging films (636,160 MTPA), inks and adhesives (69,730 MTPA), holography (20,600 MTPA), flexible packaging (100,000 MTPA), and aseptic liquid packaging (98,400 MTPA). Total capacity excludes 34,897 MTPA of rMLP resin and rMLP moulding recycling capacity. All logos displayed are the property of their respective organizations and are used solely for representational purposes; 1. Metric tonnes per annum (MTPA) ; 2. Post-Consumer Recycled polyethylene terephthalate (PCR PET).

Journey so far: Growing as a Global Player in Flexible Packaging



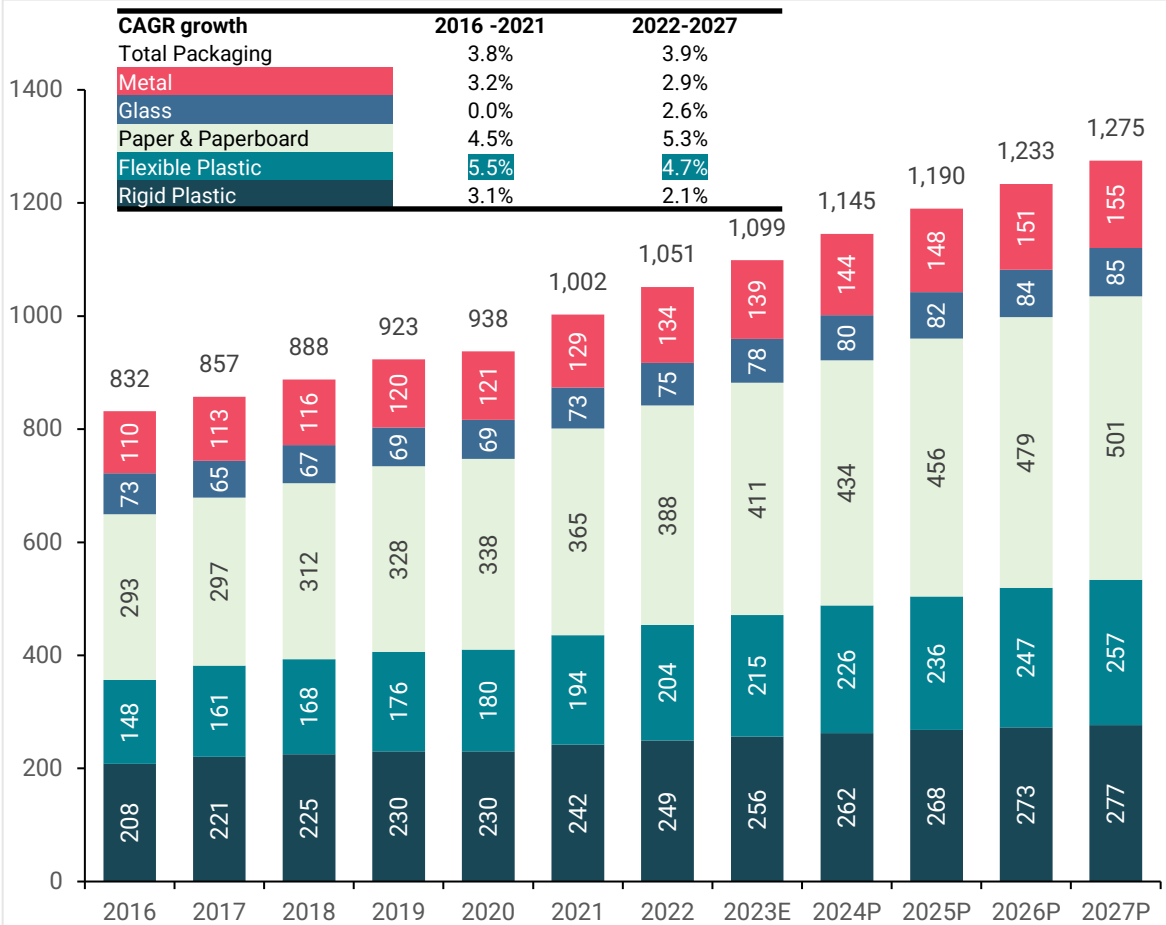
1. Biaxially oriented polyethylene terephthalate (BOPET); 2. Biaxially Oriented Polypropylene (BOPP); 3. Cast polypropylene (CPP); 4. Polyethylene terephthalate (PET); Post-Consumer Recycled (PCR); Polyethylene terephthalate (PET); 5. Billion (Bn); 6. Woven Polypropylene (WPP)



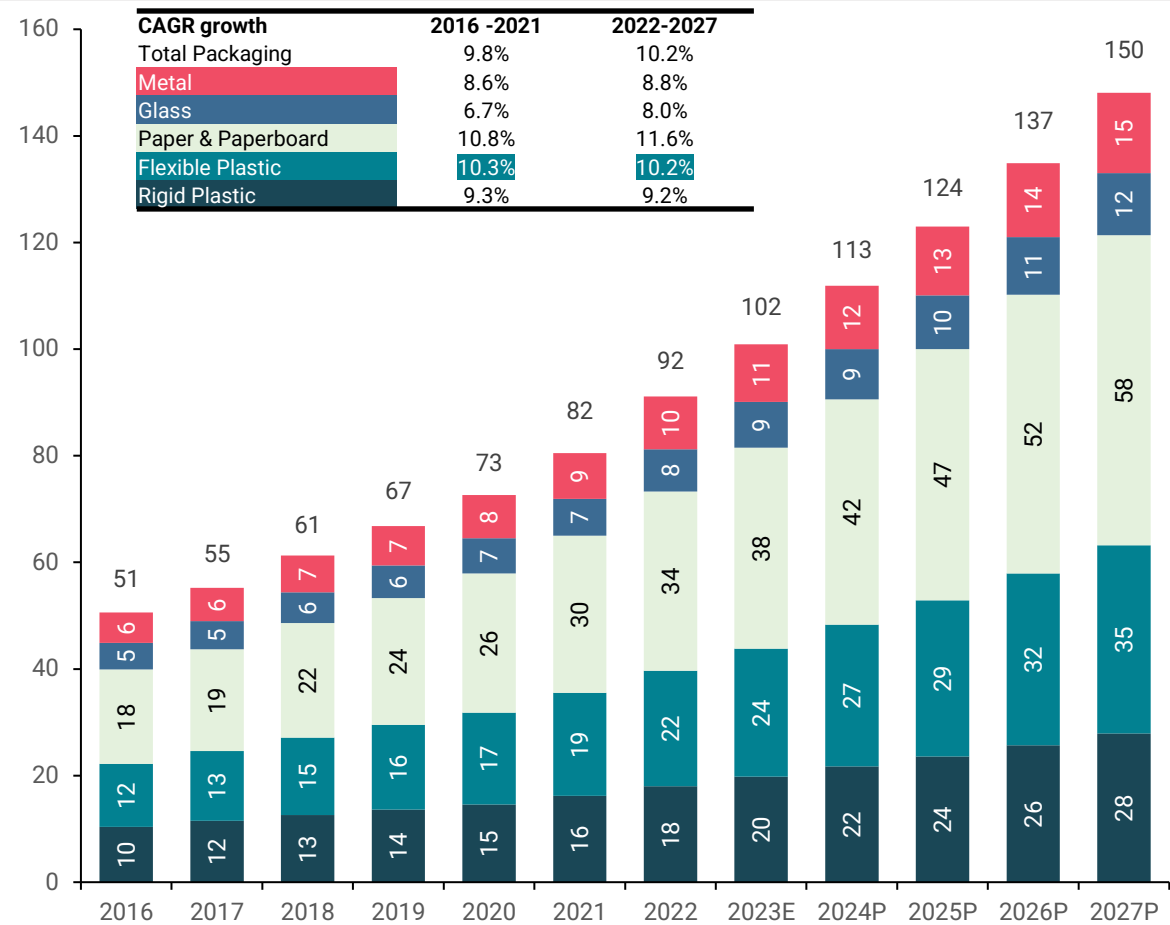
India Packaging Landscape

Packaging Market Size

Revenue in USD bn, Global Packaging Market, 2016-2027



Revenue in USD bn, India Packaging market, 2016-2027

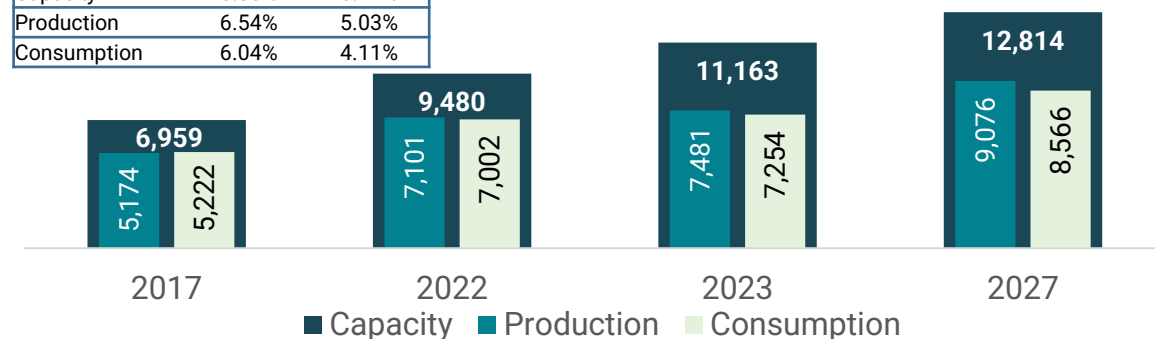


Source: CRISIL report

Packaging Films Market Size

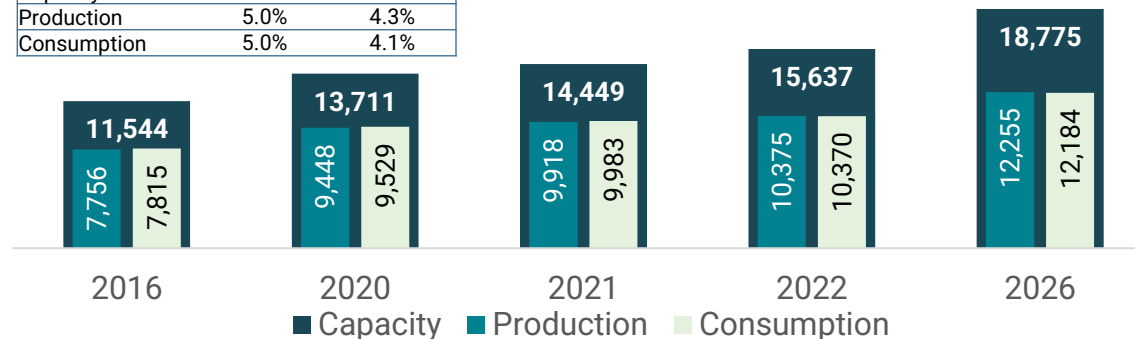
Global BOPET¹ P. Film Mkt Size 2017-2027: '000 MTPA

CAGR %	2017-2022	2022-2027
Capacity	6.38%	6.21%
Production	6.54%	5.03%
Consumption	6.04%	4.11%



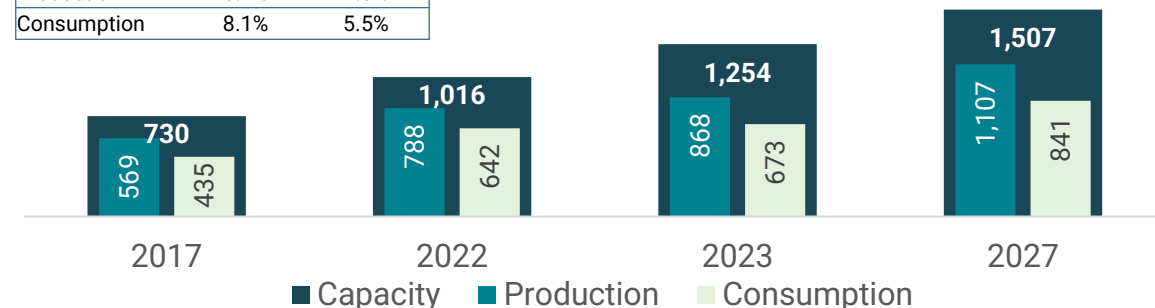
Global BOPP² P. Film Mkt Size 2016-2026: '000 MTPA

CAGR %	2016-2021	2021-2026
Capacity	4.6%	5.4%
Production	5.0%	4.3%
Consumption	5.0%	4.1%



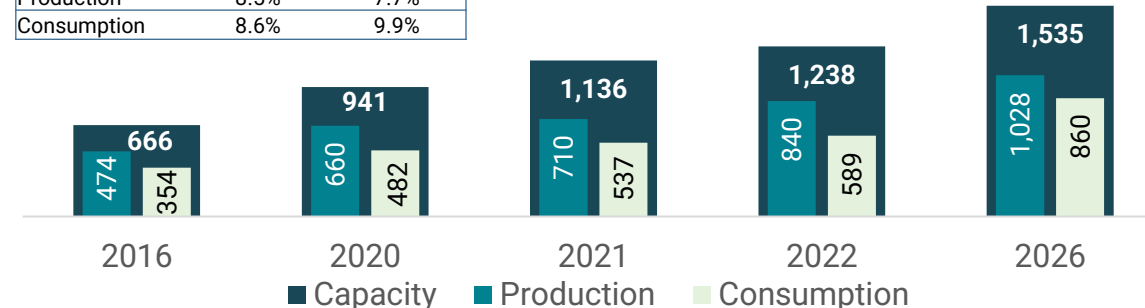
India BOPET P. Film Mkt Size 2017-2027: '000 MTPA

CAGR %	2017-2022	2022-2027
Capacity	6.8%	8.2%
Production	6.7%	7.0%
Consumption	8.1%	5.5%



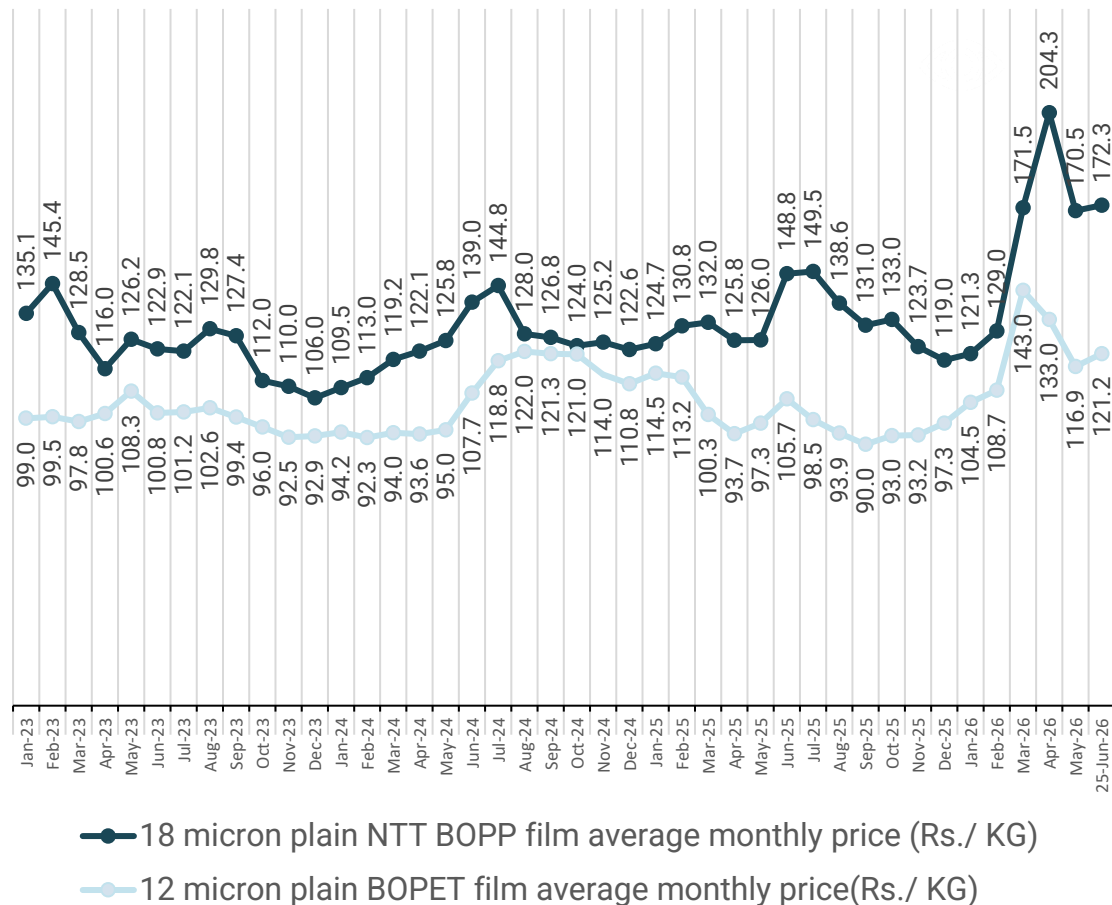
India BOPP P. Film Mkt Size 2016-2026: '000 MTPA

CAGR %	2016-2021	2021-2026
Capacity	11.3%	6.2%
Production	8.5%	7.7%
Consumption	8.6%	9.9%



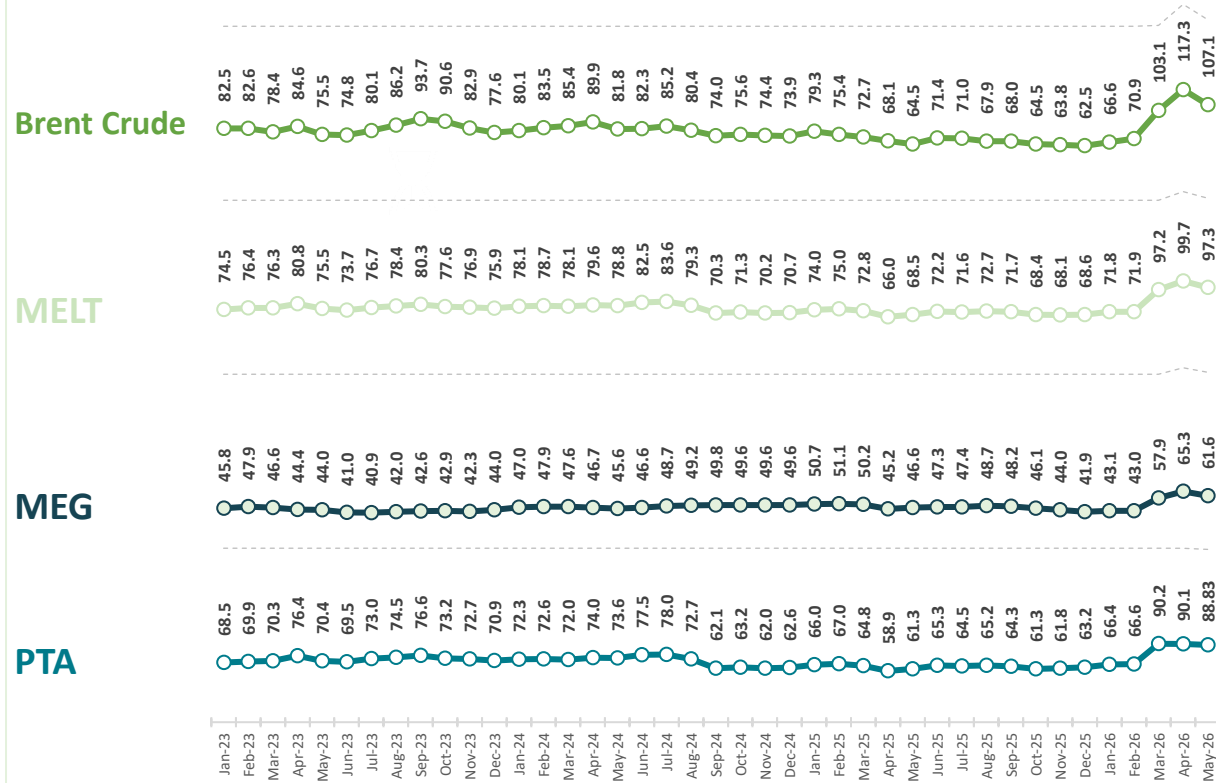
India Price Trends: Packaging Films and Related Commodities

Q4 FY26: Strong Pricing Momentum across BOPET & BOPP



Q4 FY26: Supply Chain Disruptions Fuel PTA & MEG Price Spike

Rs/Kg: PTA, MEG, MELT; USD/barrel: Europe Brent Crude Spot Price FOB



*The charts above exhibit the trend of average market prices and do not represent UFlex's actual sale or purchase prices.
Brent crude (FOB) monthly prices are calculated as simple averages of daily closing spot prices.

BOPET & BOPP Packaging film prices: Market intelligence; PTA, MEG, and MELT prices are sourced from ICIS, PLATTS, and ME Global. These prices represent the average import index price, with PTA and MEG calculated as the average of ICIS and PLATTS prices. From April 2023 onwards, ME Global prices are used for MEG; Note: Import duty, terminal handling charges, and local freight costs are not included in the price and will be added separately on this price. **Brent crude oil:** EIA; monthly prices are calculated by the U.S. Energy Information Administration (EIA) by taking an unweighted average of the daily closing spot prices.

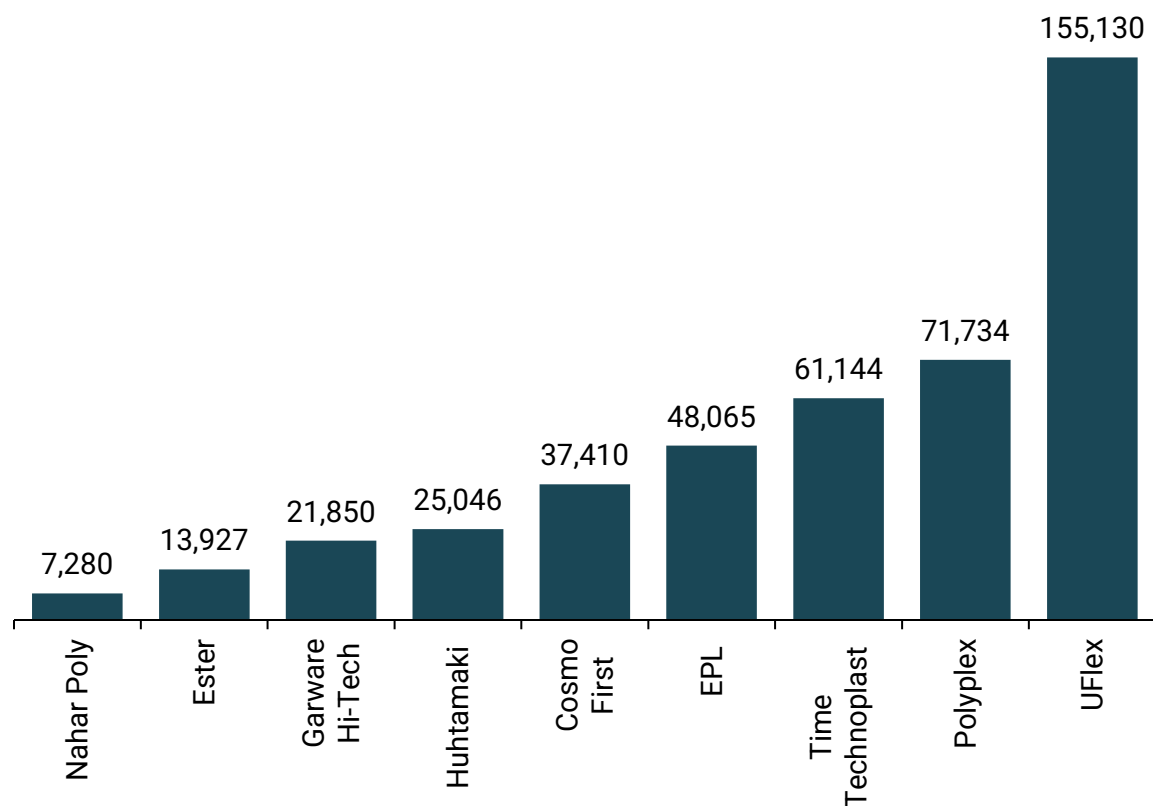
Investment Proposition



India's Largest Flexible Packaging & Solutions Company

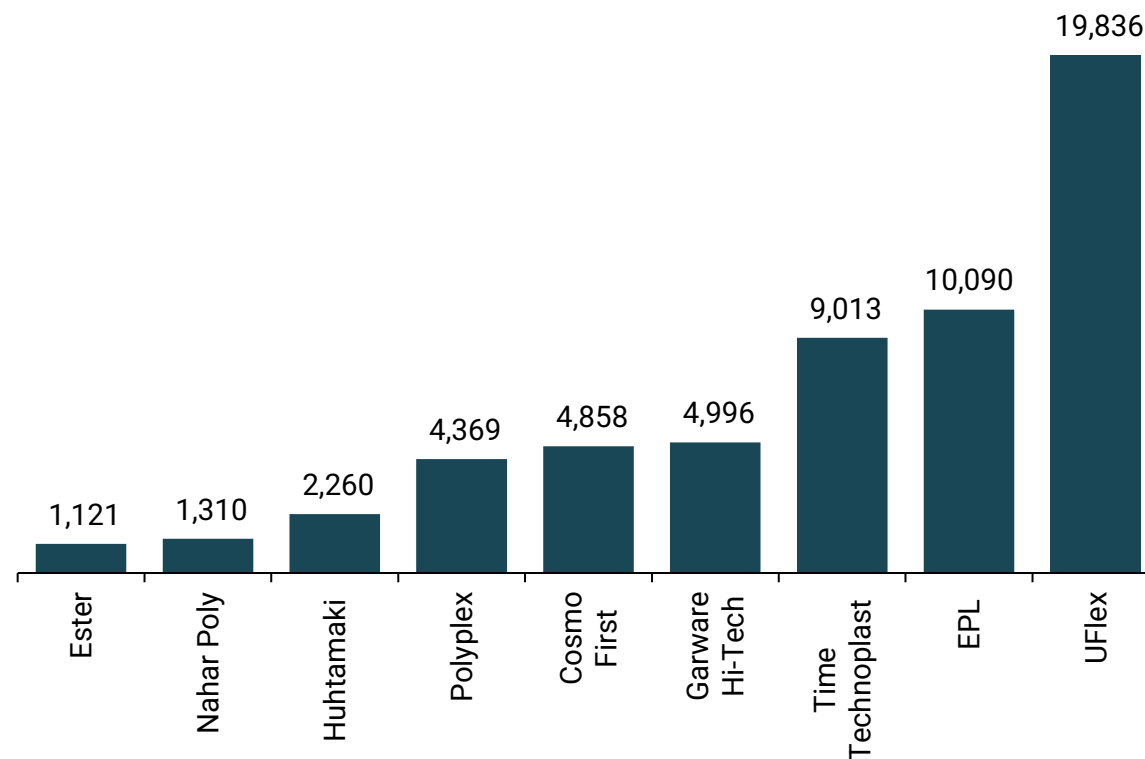
FY26 Consolidated Revenues

Rs. Mn



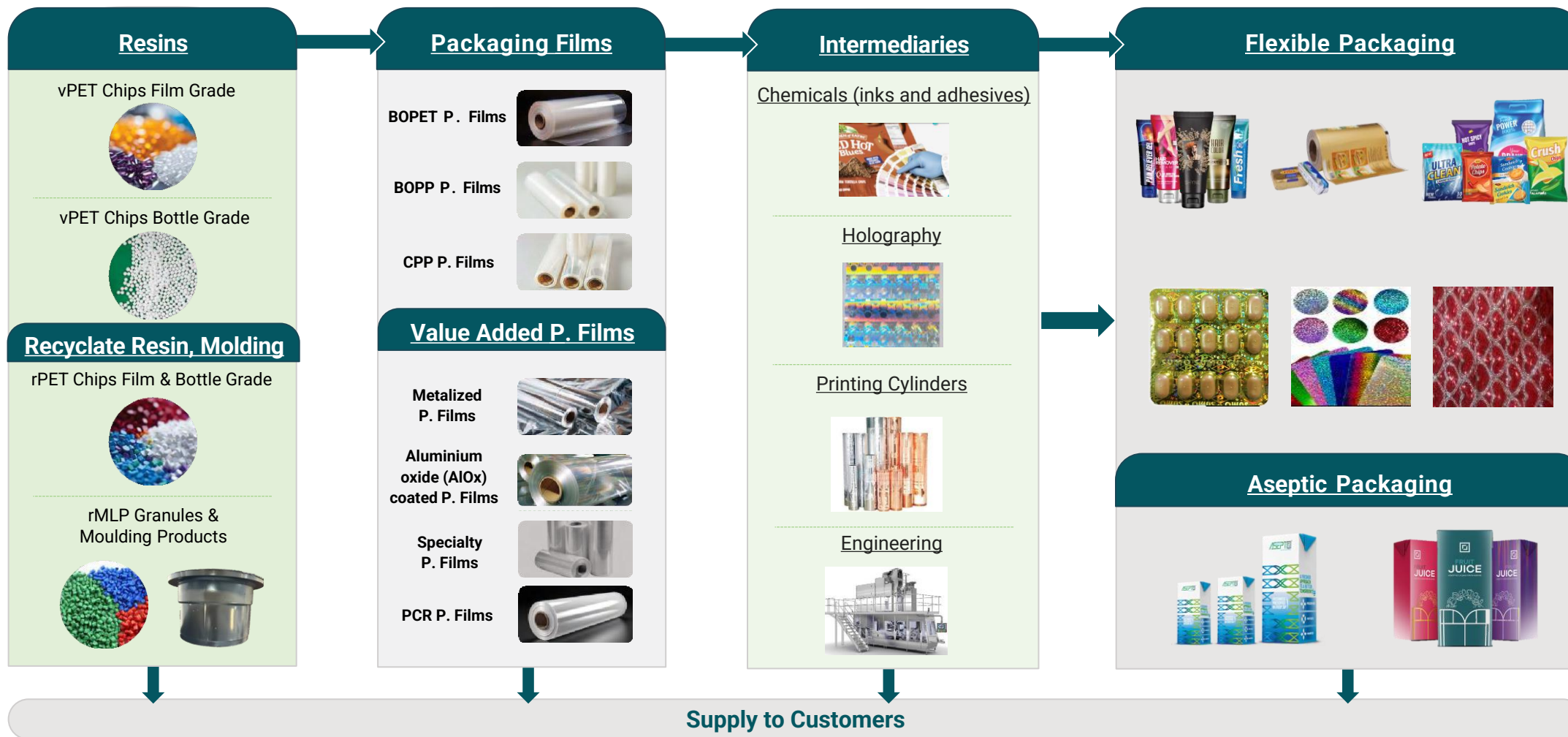
FY26 Consolidated EBITDA

Rs. Mn



Presence across all Verticals of Packaging Value Chain

Interconnected Strengths, Boundless Possibilities



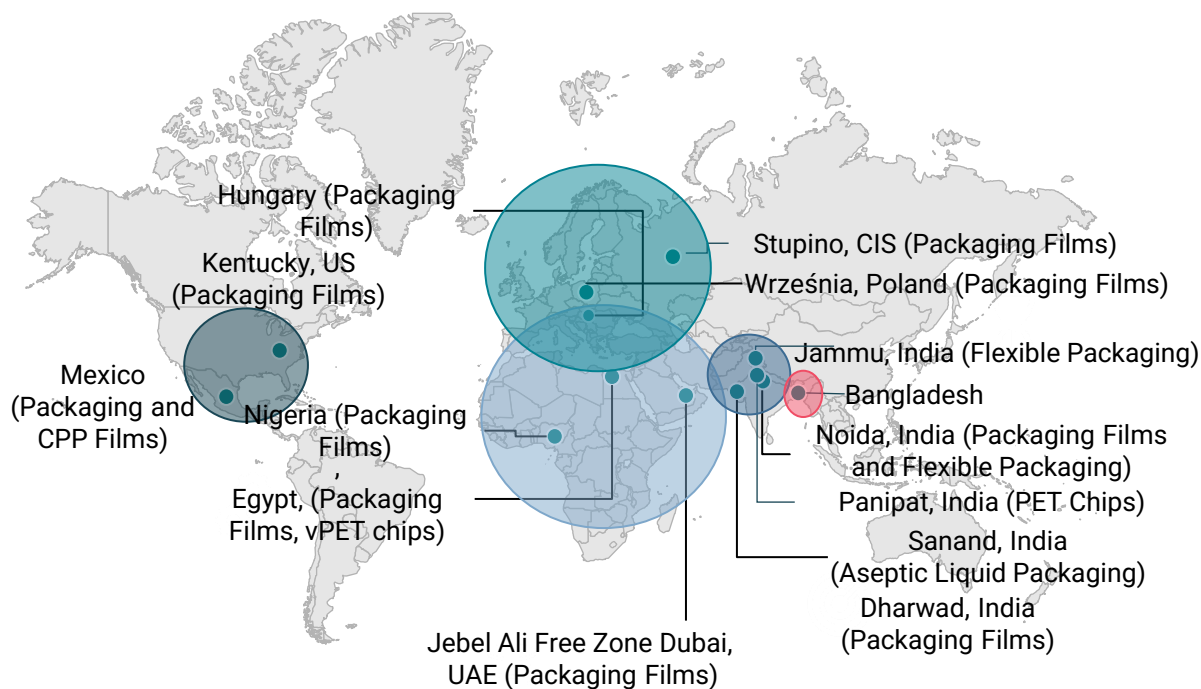
18 State-of-the-Art Manufacturing Facilities Strategically Located across 5 Continents and 9 Countries

Overall Global Capacity of 1.4 mn+ MTPA: Ready to deliver Anywhere in the World within 15 Days

Americas	
Plant	Capacity (MTPA)
US	30,000
Mexico	78,000

Europe	
Plant	Capacity (MTPA)
Poland	75,000
CIS	48,000
Hungary	42,000

Middle East & Africa	
Plant	Capacity (MTPA)
Dubai	40,000
Nigeria	45,000
Egypt P. film	1,14,000
Egypt vPET Chips	2,16,000



India	
Plant	Capacity (MTPA)
Packaging Films Business	
Noida & Dharwad	1,64,160
Flexible Packaging	
Noida & Jammu	1,00,000
Aseptic Liquid Packaging	
Sanand (12 billion packs)	98,400
Virgin PET Chips – Panipat	1,68,000
Holography	
Chemicals (Inks & Adhesives)	20,600
Noida and Jammu	69,730

● Business Centres ● Americas ● Europe ● Middle East & Africa ● India ● Bangladesh

India: Technological enhancement over the period in the Noida plant improved Uflex India's combined (Noida+ Dharwad) capacity to 164,160 MTPA from 155,000 MTPA; **CIS:** The plant capacity increased to 48,000 MTPA post commissioning of the new CPP line (18,000 MTPA) in Apr '24; **Hungary:** Technological enhancement over the period upgraded the plant capacity to 45,000 MTPA from 42,000 MTPA (commissioned 2020-21)

Integrated Manufacturing Capacities Across Geographies

Extensive Suite of Products in Every Region We Operate

Locations (Capacities Data as of Dec. '25)	Resins & Moulding 4,97,917 MTPA			Base Packaging Films 6,36,160 MTPA			Value Added Packaging Films 2,66,000 MTPA			Value Added Products (VAP)					
	vPET Chips (MTPA)	rPET Chips (MTPA)	rMLP Granules (MTPA)	BOPET (MTPA)	BOPP (MTPA)	CPP (MTPA)	Metalized (MTPA)	Alox Coated (MTPA)	Ultra High Barrier (MTPA)	Chemicals (Inks & Adhesives) MTPA	Holography (MTPA)	Printing Cylinders (No.)	Flexible Packaging (MTPA)	Aseptic Liquid Packaging (mn)	Engineering
India 	1,68,000	46,020	24,997	1,09,800	31,200	23,160	58,500	-	-	69,730	20,600	1,08,000	1,00,000	12,000	500
Dubai 	-	-	-	22,000	-	18,000	12,600	-	-	-	-	-	-	-	-
Egypt 	2,16,000	18,000	-	30,000	77,000	7,000	72,000	2,200	7,200	-	-	-	-	-	-
Nigeria 	-	-	-	45,000	--	-	15,000	-	-	-	-	-	-	-	-
CIS 	-	-	-	30,000	-	18,000	13,200	-	-	-	-	-	-	-	-
Poland 	-	-	3,900	75,000	--	-	30,000	-	-	-	-	-	-	-	-
Hungary 	-	-	-	-	42,000	-	19,000	5,000	6,000	-	-	-	-	-	-
USA 	-	-	-	30,000	-	-	7,500	-	-	-	-	-	-	-	-
Mexico 	-	15,000	6,000	60,000	-	18,000	10,800	7,000	-	-	-	-	-	-	-
Total	3,84,000	79,020	34,897	4,01,800	1,50,200	84,160	2,38,600	14,200	13,200	69,730	20,600	1,08,000	1,00,000	12,000	500

1. Virgin polyethylene terephthalate chips (vPET) ; 2. Recycled polyethylene terephthalate (rPET); 3. Biaxially oriented polyethylene terephthalate(BOPET); 4. Biaxially Oriented Polypropylene (BOPP); 5. cast polypropylene (CPP);
 7. Metric tonnes per annum (MTPA); Packaging Films(P. Films); **UHB: a) Hungary:** BOPP film lines integrated with an In-Line Coating (ILC) technology package to produce Ultra-High Barrier (UHB) films; **Egypt:** Offline Coating;
 8. Noida recycling unit of 36,000 rPET chips and 3,600 rMLP has been commissioned on 30th April 2026 (Q1FY27)

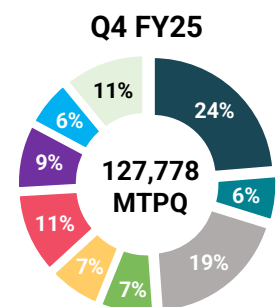
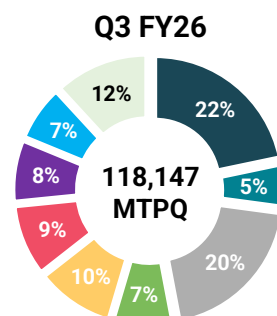
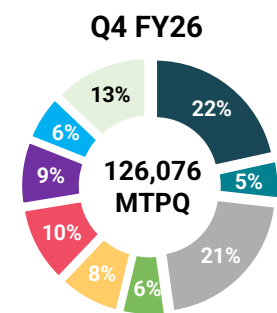
Packaging Films Production Volume across Geographies

Geography-wise contribution to total packaging film production vol.

Capacity, Production and Utilization

Production volume change

■ India ■ Dubai ■ Egypt ■ Nigeria ■ CIS ■ Poland ■ Hungary ■ USA ■ Mexico

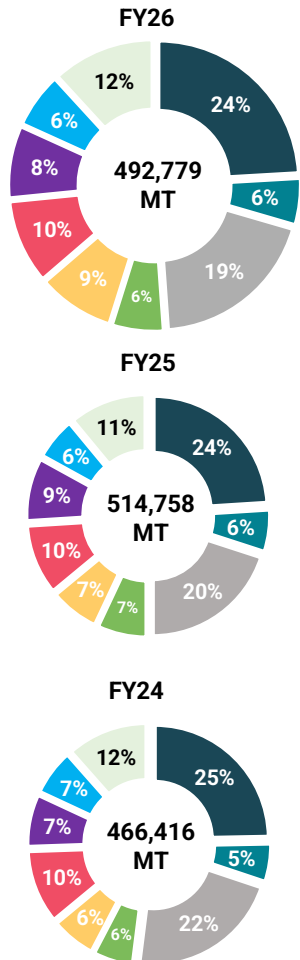


Capacity (MTPQ)		Q4 FY26 Production (Utilization %)	Q3 FY26 Production (Utilization %)	Q4 FY25 Production (Utilization %)	QoQ	YoY
41,040	India	27,181 (66.2%)	25,654 (62.5%)	30,279 (73.8%)	6.0% ▲	-10.2% ▼
10,000	Dubai	6,574 (65.7%)	6,399 (64%)	7,782 (77.8%)	2.7% ▲	-15.5% ▼
28,500	Egypt	26,507 (93%)	23,484 (82.4%)	24,379 (85.5%)	12.9% ▲	8.7% ▲
11,250	Nigeria	7,502 (66.7%)	8,950 (79.6%)	9,277 (82.5%)	-16.2% ▼	-19.1% ▼
12,000	CIS	10,534 (87.8%)	11,627 (96.9%)	8,995 (75%)	-9.4% ▼	17.1% ▲
18,750	Poland	13,006 (69.4%)	10,622 (56.7%)	13,948 (74.4%)	22.4% ▲	-6.8% ▼
10,500	Hungary	10,794 (102.8%)	9,206 (87.7%)	11,123 (105.9%)	17.2% ▲	-3.0% ▼
7,500	USA	7,719 (102.9%)	8,208 (109.4%)	8,005 (106.7%)	-6.0% ▼	-3.6% ▼
19,500	Mexico	16,259 (83.4%)	13,997 (71.8%)	13,990 (84.8%)	16.2% ▲	16.2% ▲
159,040	Total	126,076 (79.3%)	118,147 (74.3%)	127,778 (80.3%)	6.7% ▲	-1.3% ▼

*Capacity and production data are measured in metric tons per quarter (MTPQ), while utilization is expressed as a % ; The capacity of the Noida plant in India has been upgraded with technological enhancements. The overall new packaging film capacity of the India plants is now 164,160 MTPA, up from the capacity of 155,000 MTPA ; As of March 2024, the capacity of the CIS plant was 30,000 MTPA. Following the commissioning of the new 18,000 MTPA CPP line, the plant's new capacity is 48,000 MTPA; The Hungary plant commissioned in 2021 at 42,000 MTPA; over the period capacity upgraded to 45,000 MTPA with technological enhancements

Packaging Films Production Volume across Geographies

Geography-wise contribution to total packaging film production vol.



Production (MT) and Utilization (%)

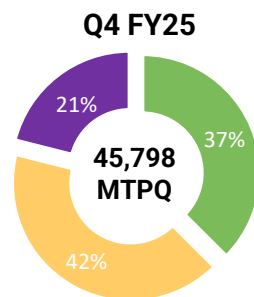
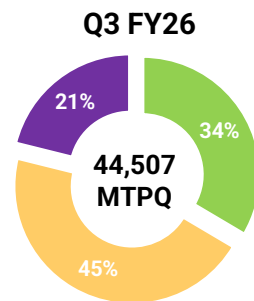
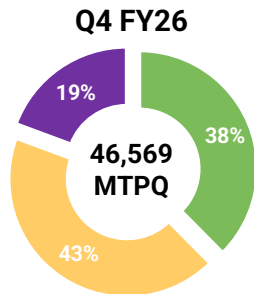
	FY26 Production (Utilization %)		FY25 Production (Utilization %)		FY24 Production (Utilization %)		FY23 Production (Utilization %)		FY22 Production (Utilization %)	
India		1,18,671 (72.3%)		1,21,842 (74.2%)		1,15,202 (109.2%)		94,994 (90%)		1,04,907 (114%)
Dubai		26,693 (66.7%)		29,038 (72.6%)		25,355 (65.9%)		24,141 (62.7%)		21,593 (98.2%)
Egypt		95,455 (83.7%)		1,04,368 (91.6%)		1,01,944 (89.4%)		1,07,772 (94.5%)		1,10,846 (97.2%)
Nigeria		29,441 (65.4%)		35,337 (78.5%)		26,444 (58.8%)		21,190 (47.1%)		25,760 (76.3%)
CIS		43,610 (90.9%)		38,201 (79.6%)		29,594 (98.6%)		29,917 (99.7%)		28,917 (96.4%)
Poland		47,933 (63.9%)		52,637 (70.2%)		48,750 (65%)		61,039 (81.4%)		73,642 (98.2%)
Hungary		41,197 (98.1%)		44,105 (105%)		34,811 (82.9%)		34,659 (82.5%)		39,642 (94.4%)
USA		31,541 (105.1%)		33,743 (112.5%)		30,581 (101.9%)		30,655 (102.2%)		31,688 (105.6%)
Mexico		58,238 (74.7%)		55,487 (90.2%)		53,735 (89.6%)		46,066 (76.8%)		60,084 (100.1%)
Total	492,779	(77.5%)	514,758	(83.1%)	466,416	(78.9%)	450,433	(83.4%)	497,079	(99.7%)

To calculate capacity utilization, We use the proportion of the annual capacity that is operational during the fiscal year, which is computed by dividing the yearly capacity by 12 and factoring in the months of operation after commissioning.

Poland: In Q3 FY21(OND20), 45,000 MTPA second BOPET line was commissioned, so 6 months of its capacity(45k/12*6) and 30,000 MTPA from the first line were used in the FY21 utilization calc.; **Hungary :** 42,000 MTPA BOPP line was commissioned in Q1 FY22, starting April 1, 2021.; **Dubai:** Production on the 30,000 MTPA second BOPET line ceased in early June 2019, only 5,000 MT considered in FY20, alongside 22,000 MT from the first line for utilization. Production of the 18,000 MTPA CPP line started in May 2022, so 16,500 MT (11 months) of capacity was included in FY 23 utilization .; **CIS:** 30,000 MTPA BOPET line in CIS was commissioned in Q2 FY21 (JAS20).So 22,500 MT (9 month) of capacity used in FY21 for utilization; **Dharwad, India:** 18,000 MTPA CPP line was commissioned in Q2 FY23 (JAS22, 9 mon. of capacity for utilization in FY23), & 45,000 MTPA BOPET line was commissioned on March 31, 2023. **Nigeria:** 45,000 MTPA film line was commissioned in Q2 FY22 (JAS21). So, 33,750(MT (9 months) of capacity for utilization in FY22.; **Egypt:** 42,000 MT BOPP line commissioned in Q4 FY21(JFM 21).;

Packaging and Chemicals Production Volume

% Contribution of production vol. by packaging products & chemicals



Capacity, Production and Utilization

Capacity (MTPQ)		Capacity, Production and Utilization		
		Liquid packaging	Flexible packaging	Chemicals (Inks & Adhesives)
		Q4 FY26 Production (Utilization%)	Q3 FY26 Production (Utilization%)	Q4 FY25 Production (Utilization%)
24,600	Liquid packaging	 17,501 (71.1%)	 14,909 (60.6%)	 17,162 (114.4%)
25,000	Flexible packaging	 20,056 (80.2%)	 20,196 (80.8%)	 18,994 (76%)
17,433	Chemicals (Inks & Adhesives)	 9,012 (51.7%)	 9,402 (53.9%)	 9,642 (60%)

Production volume change

	QoQ	YoY
Liquid packaging	17.4% ▲	2.0% ▲
Flexible packaging	-0.7% ▼	5.6% ▲
Chemicals (Inks & Adhesives)	-4.1% ▼	-6.5% ▼

*Capacity and production data are measured in metric tons per quarter (MTPQ), while utilization is expressed as a %

Localized Supply-Chain Results in Cost-Efficient Operations

Centralized Procurement in Major Production Facilities

- 
- 01 UFlex follows Year-long Volume Contract with the RM Suppliers while Prefers Spot-price for Supplying Finished Goods. This Results in Lowest Manufacturing Costs, Operational Flexibility and Assurance of RM Availability.
 - 02 The Inventory Holding Period(~ 100 Days in FY26).
 - 03 The Global Presence of UFlex enables it to Centrally Procure Raw Materials with Benefits of Economies-of-scale.

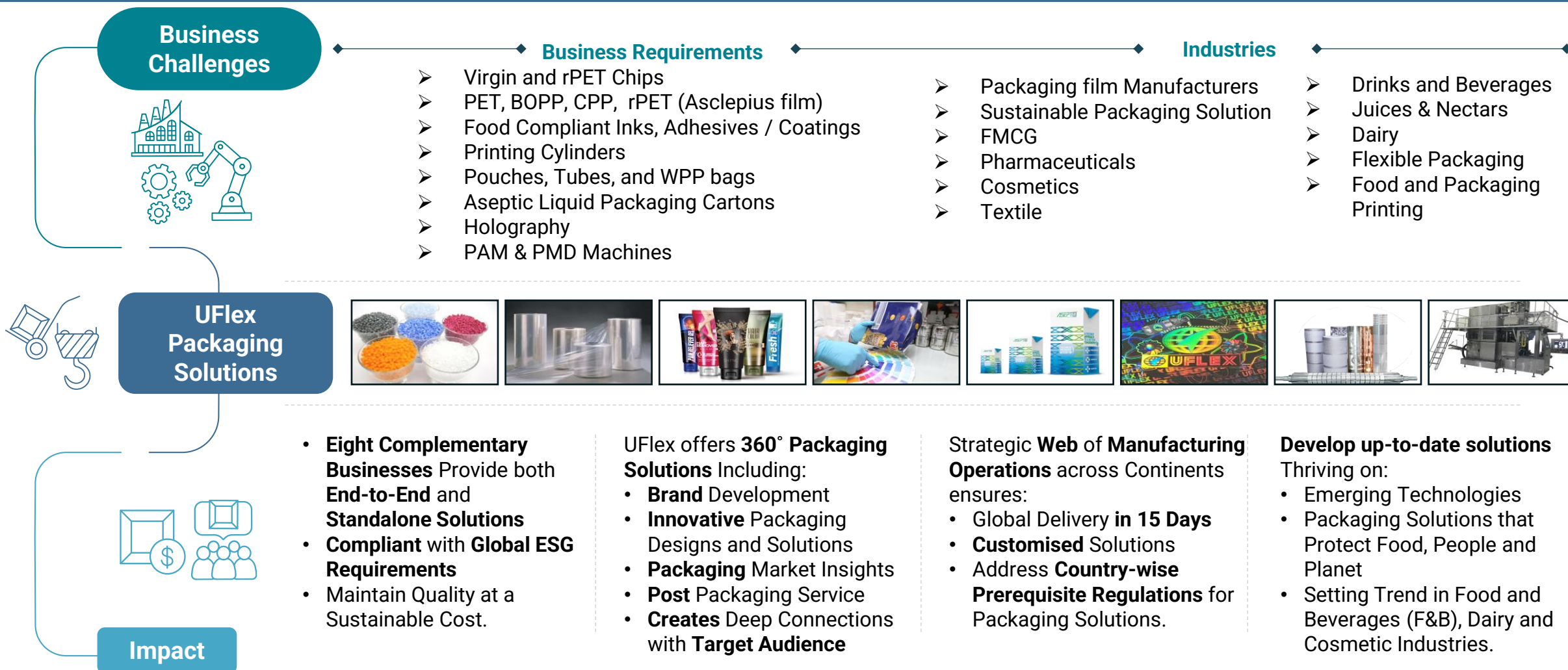
PET Chips and Packaging films*	
PTA MEG	Indian Oil Corporation Limited (2+years), Jiangsu Honggang Petrochemical Co., Ltd., ME Global
Bright	Garden Silk Mills Limited (3+years) IIVL Dhunseri Petrochem (4+years) Captive (1+years)
Silica	Lodestar Trading (3+years) Garden Silk Mills Limited (3+years)
Homo-polymer/ Co-polymer	HPCL-Mittal Energy Ltd (3+years) BASELL International (3+years) Exxonmobil Chemical Asia (3+years)
Aluminums Wire/ Additives	PHIFER INC (3+years) Ampacet (Thailand) Co. Ltd (3+years)

Flexible Packaging*	
Films	Captive, Toppan (Max) Speciality Films Private Limited (9+years)
Paper	Pudumjee Paper Products Ltd (4+years) Stora Enso Skoghall (4+years) UPM Pulp Sales (7+ years) Bilt (8+ years)
Chemicals & Adhesive	Captive, Henkel (10+years) Miwon Specialty Chemical (4+years) DOW Chemical (4+ years)
Aluminum Wire	Shanghai Shenhua Aluminium Foil (5+ years)

Aseptic Packaging*	
Paper	Stora Enso (4 Years) Billerudkorsnas Sweden (4 Years)
Alum. Foil	Dingsheng (4 Years) Dong-il Aluminium (4 Years)
Inks	DIC India Limited (4 Years)
Adhesive	DOW Chemical (3 years)
Metallised Films	Captive

*Note: Number of years refers to length of relationships
 Annual Inventory Holding Period (in days)=(Average Inventory /Cost of Goods Sold (COGS))×365

Aim to Create an Environment-friendly Sustainable Brand with Dedicated Efforts on Recycling, Re-use and Reducing Waste



Enduring Customer Relationship

Length of Customer Relationships

Nestle	Kolak Snacks	Truda Foods	P&G	Pepsi Co	Mondelez	Bemis	Amcor	Huhtamaki	UPM Raflatac*	American Pkg	Dupont Teijin films
8+	8+	8+	5+	7+	10+	8+	9+	6+	9+	8+	9+

Our clients

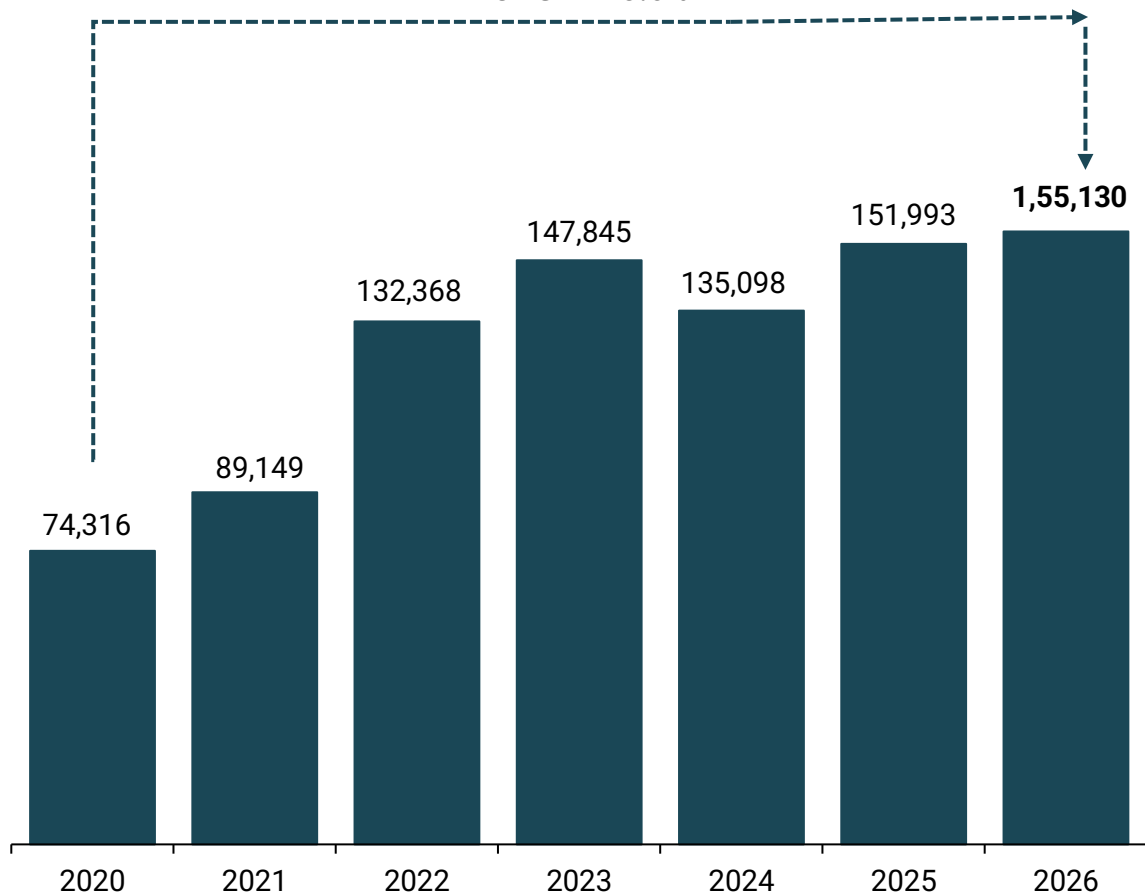


*Note: UPM is pioneer customer of 100% PCR Asclepius Films; All logos displayed are the property of their respective organizations and are used solely for representational purposes

Proven Track Record in Financial Performance

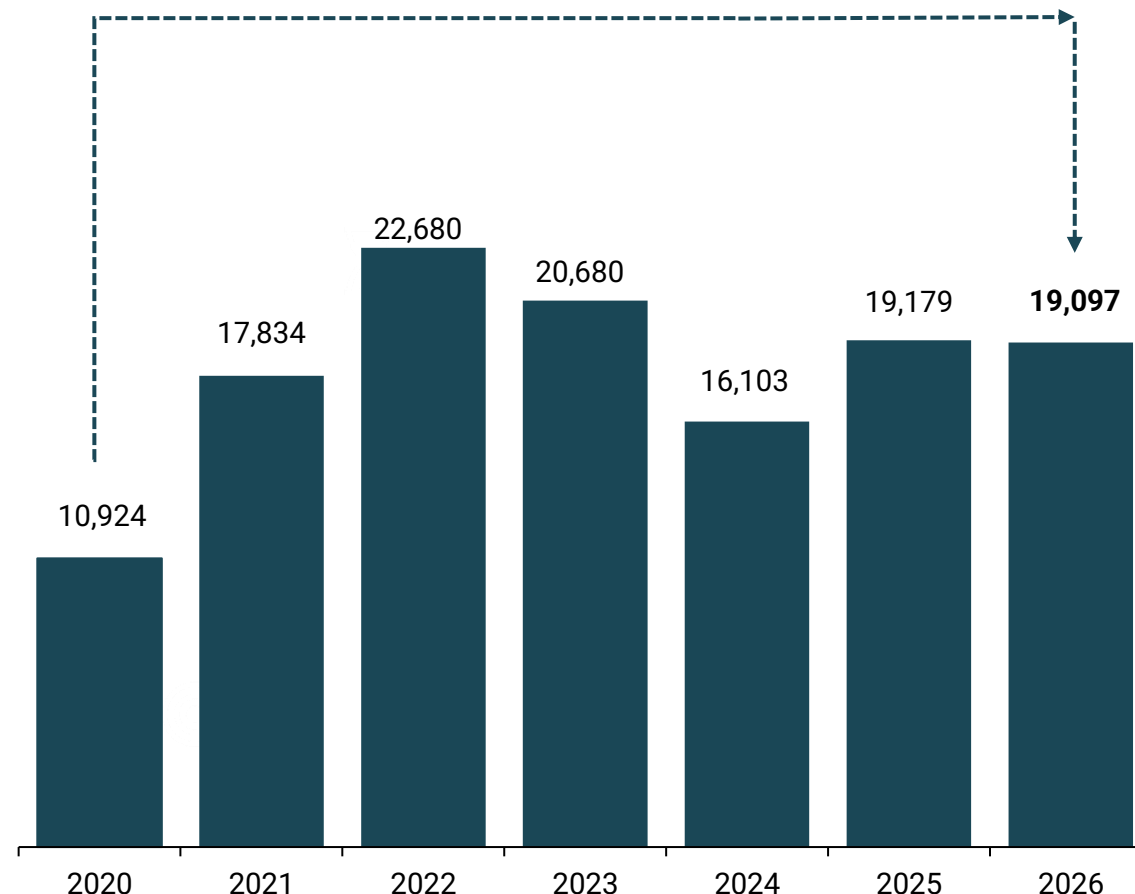
UFlex Consolidated Revenues (Rs. Mn)

CAGR +13.0%



UFlex Consolidated Normalized EBITDA (Rs. Mn)

CAGR + 9.8%



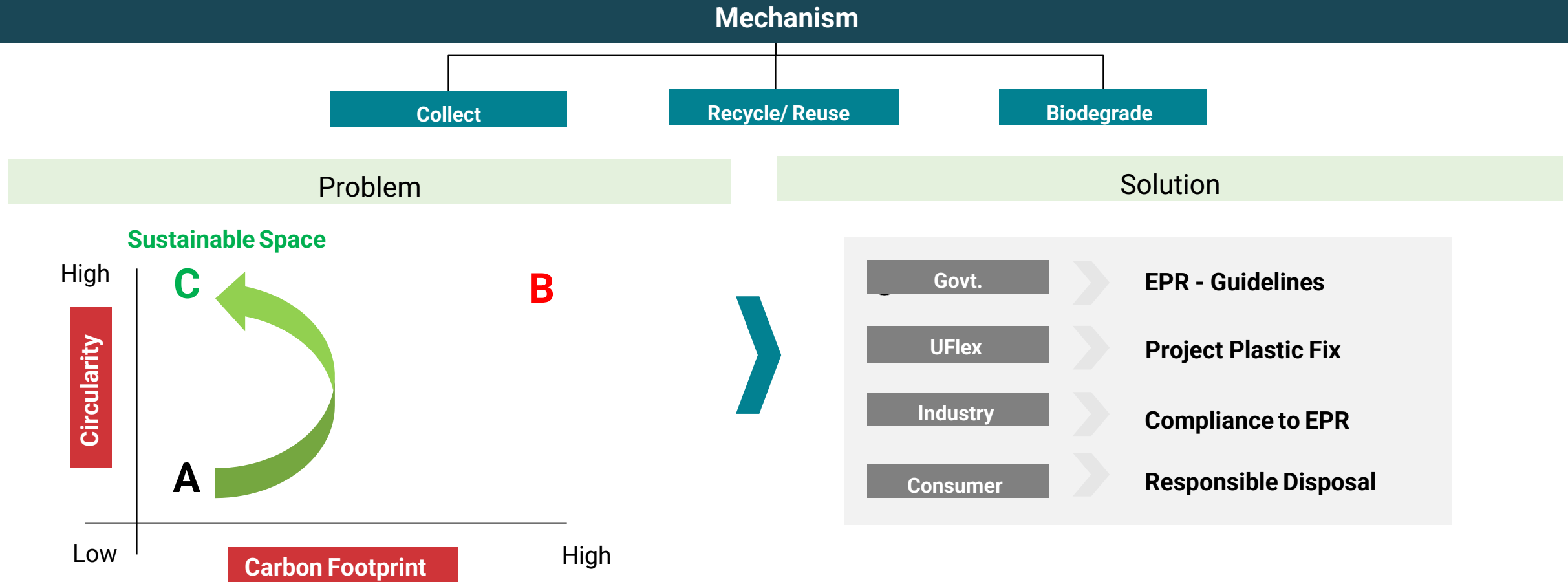
07

Project Plastic Fix: Paving the Way to a Circular, Greener and Sustainable Future

At UFlex, Circular Economy Innovations such as Packaging film: “ASCLEPIUS™”, Made of 100% rPET Chips and Injection Molding Items made from rMLP Granules, are Paving the Way for a More Sustainable and Greener Tomorrow.

- Vision of Circularity
- ‘Project Plastic Fix’ Continues to Turn Waste into Wealth
- Innovations for Sustainable Re-Use
- ESG

Extended Producer Responsibility (EPR) for Packaging



A: Flexible/Plastic Packaging

B: Alternate to Flexible Plastics Packaging-Aluminum/Tin/Paper/Glass

C: Future of Flexible/Plastic packaging

Under Plastic Waste Management (Amendment) Rules, 2022, the Classification of Plastics is Defined Below:

- **Category I:** Rigid Plastic Packaging.
- **Category II:** Flexible Plastic Packaging of a Single Layer/Multilayer (more than one layer with different types of plastic), Plastic Sheets and Covers made of Plastic Sheet, Carry Bags, Plastic Sachet or Pouches.
- **Category III:** Multi-layered Plastic Packaging (at least one layer of plastic and at least one layer of material other than plastic).
- **Category IV:** Plastic Sheets used for Packaging and Carry Bags Made of Composite Plastics.

Year-wise Target for Minimum Level of Recycling of Plastic Waste across Different Categories

- PIBOs Obligation for Recycling – Min. Level of Recycling of Plastic Packaging Waste (% of EPR target)
- PIBOs Obligation for Use of Recycled Plastic Content – Mandatory Use of Recycled Plastic (% of plastic purchased)

Plastic Packaging Category	Target for	2024-25	2025-26	2026-27	2027-28	2028-29 onwards
Category I: Rigid Plastic	Recycling	50	60	70	80	80
	Incorporation of Recycled Content	-	30	40	50	60
Category II: Flexible Plastic Packaging Single/Multilayer	Recycling	30	40	50	60	60
	Incorporation of Recycled Content	-	10	10	20	20
Category III: Multi-material Flexibles Plastic Packaging	Recycling	30	40	50	60	60
	Incorporation of Recycled Content	-	5	5	10	10
Category IV: Plastic Sheets	Recycling	50	60	70	80	80

EPR Update:

GOI has proposed an update on recycled-plastic use in food-contact packaging, allowing producers to carry forward any shortfall in meeting the 2025–26 recycled-plastic content requirement for up to three years, alongside the mandated targets for those years.

Guidelines on Extended Producer Responsibility (EPR) for Plastic Packaging

Provision	Violator	Violation	Environmental Compensation
Environmental Compensation (EC) shall be Levied Based on Polluter pays Principle, w.r.t. the Nonfulfillment of EPR Targets by PIBOs.	PIBOs.	Shortfall in EPR Target are as Follows: Recycling End of life Recycling Mandated Use of Recycled Plastics	EC to be Levied at INR 5,000/Ton, at INR 10,000/Ton for 2 nd Time and INR 20,000/Ton for 3 rd Time. EC can be Carried Forward up to 3 Years as per EPR Guidelines.

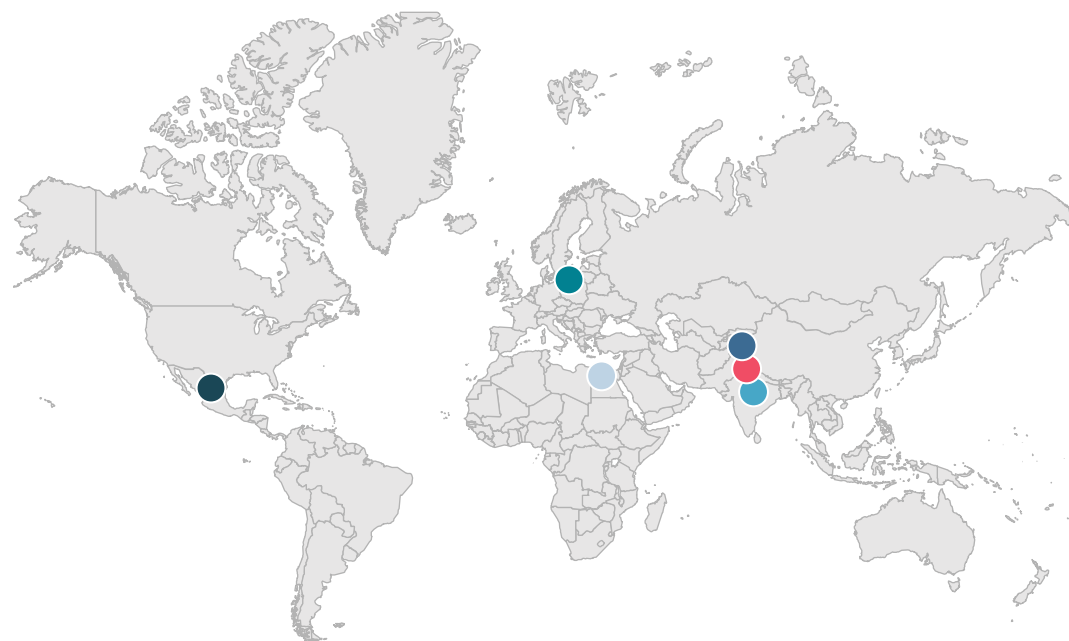
Recycling Plants Across Geographies

Global

Mexico	
Particulars	Capacity(MTPA)
PCR PET Chips <i>(US FDA approved for food-contact applications)</i>	15,000
rMLP Granules	6,000

Egypt	
Particulars	Capacity(MTPA)
PCR PET Chips <i>(US FDA & NFSA approved for food-contact applications)</i>	18,000

Poland	
Particulars	Capacity(MTPA)
rMLP Granules	3,900



India

Noida**	
Particulars	Capacity(MTPA)
PCR PET Chips <i>(US FDA & FSSAI approved for food-contact applications)</i>	46,020
rMLP Granules	13,200

Jammu	
Particulars	Capacity(MTPA)
rMLP Granules	1,497

Malanpur*	
Particulars	Capacity(MTPA)
rAMLMP Moulding & Granules	10,300

● Mexico
 ● Egypt
 ● Poland
 ● Jammu
 ● Noida
 ● Malanpur

* Malanpur is Asepto MLP waste recycling

1. Post-Consumer Recycled (PCR); Polyethylene terephthalate (PET); 3. Recycled multi-layered packaging plastic (rMLP); **Asepto MLP waste recycling:** Products from Asepto paper pulp include pulp granules, egg trays, pulp paper sheets, kidney trays, and wall mounts. Products from Asepto Alu foil include metalized corrugated roof sheets, partition sheets, alu poly granules, laptop and glass covers, tray plates, and card bags.
2. **Noida sector 155 recycling unit of 36,000 rPET chips and 3,600 rMLP has been commissioned on 30th April 2026 (Q1FY27)

Sustainability: 'Project Plastic Fix' Continues to Turn Waste into Wealth



586 mn PCR PET Bottles Recycled in FY26



10,237 MT of **PCR MLP** waste recycled in FY26



100+ Product Variants, **6** Facilities



Operational Since **1995**



Marching Towards a Greener and Sustainable Tomorrow

PCR PET Bottle & MLP
Recycling

rPET Flakes

PCR (rPET) Chips

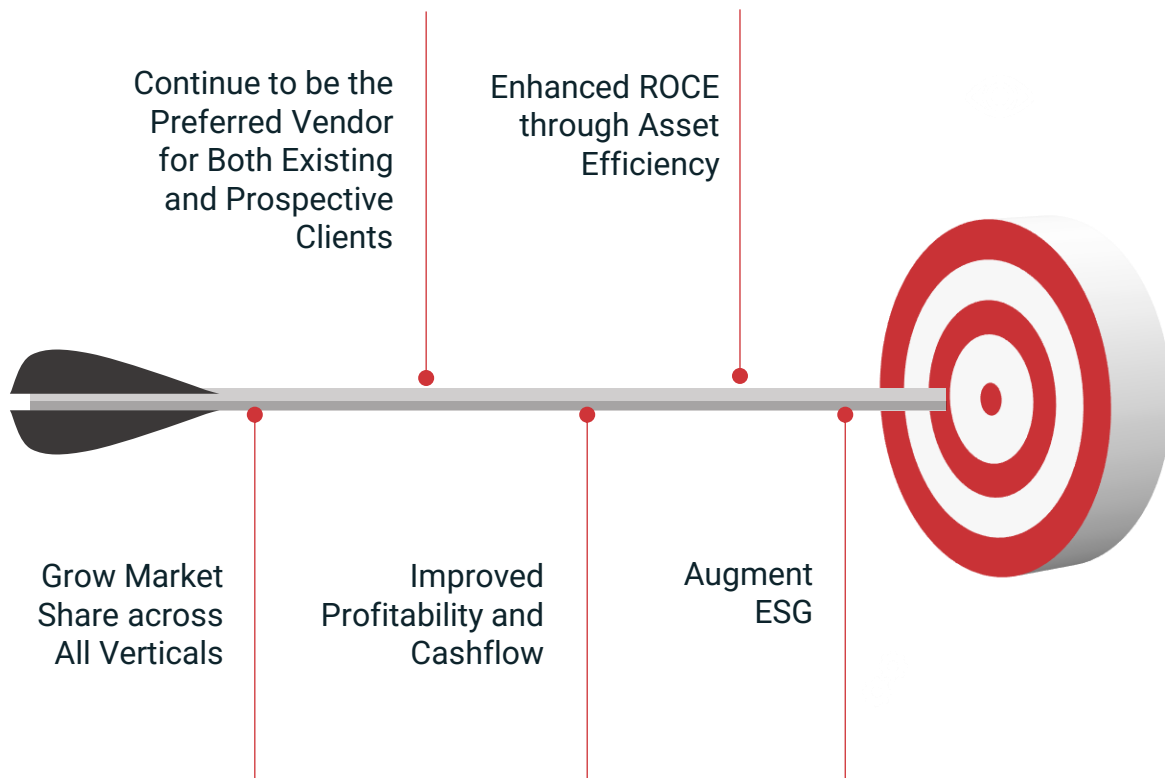
ASCLEPIUS™ 100%
rPET Content film

rMLP Granules

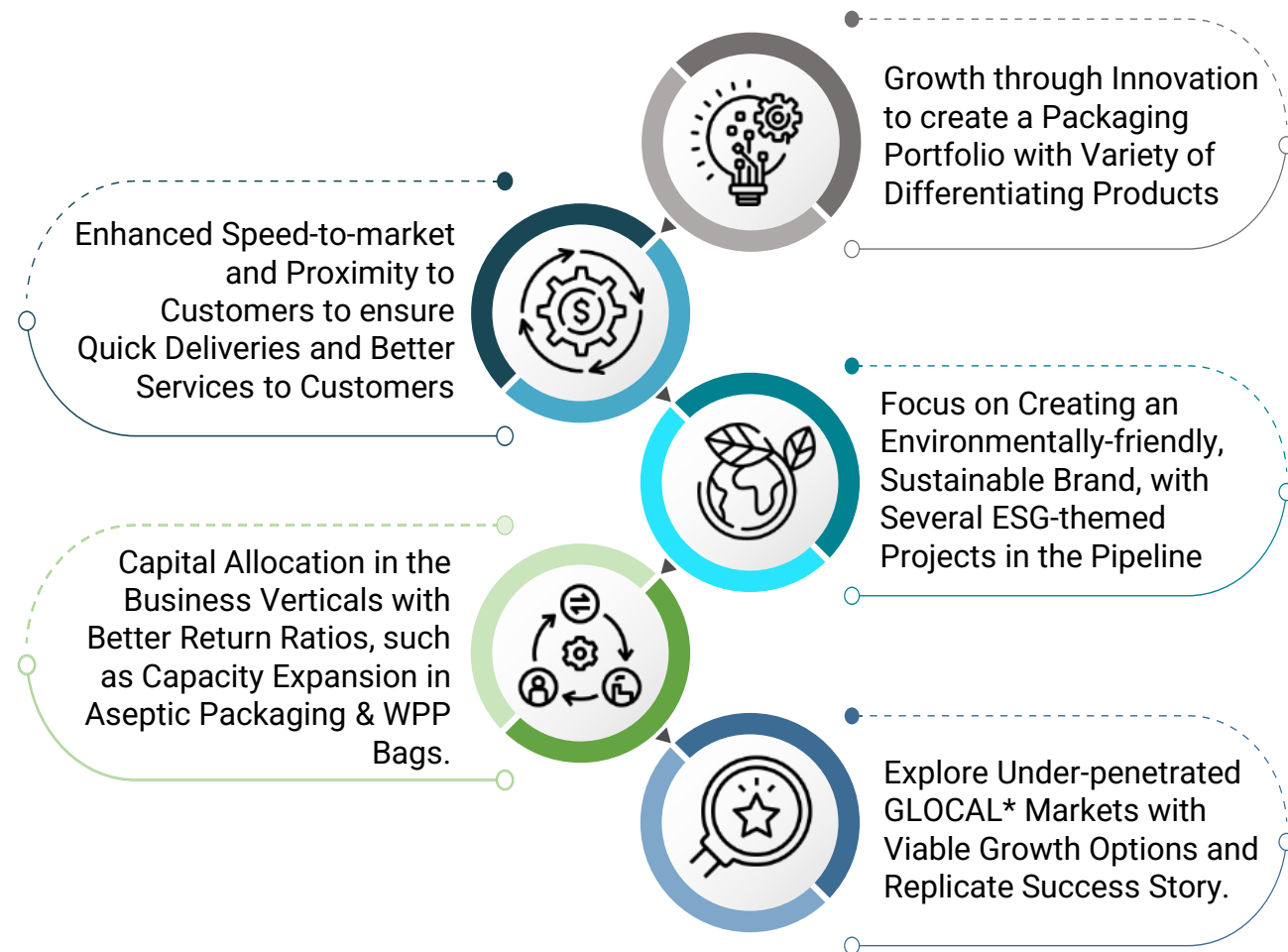
rMoulding Products

1. Post-Consumer Recycled (PCR); 2. Recycled polyethylene terephthalate (rPET) 3. Multi-layered packaging plastic (MLP) 4. Polyethylene terephthalate(PET); 5. Metric Ton (MT)
2. Noida recycling unit of 36,000 rPET chips and 3,600 rMLP has been commissioned on 30th April 2026 (Q1FY27)

Goals



Strategy





Financials

Consolidated Performance Snapshot – Q4 and FY26

	<u>Q4FY26</u>	<u>FY26</u>		<u>Q4FY26</u>	<u>FY26</u>
Revenue 	Rs. 40,973 Mn. (+12.8% QoQ, +5.7%YoY) Domestic: 43% International: 57%	Rs. 155,130 Mn. (+2.1.% YoY) Domestic: 43% International: 57%	Capex 	Rs. 7,070 Mn	Rs. 20,425 Mn
Norm. EBITDA* 	Rs. 6,109 Mn. (+39.0% QoQ, +27.0%YoY) +14.9% Margin (+280 bps QoQ, +250 bps YoY)	Rs. 19,097 Mn. (-0.4% YoY) +12.3% Margin (-30 bps YoY)	Net Debt 	Rs. 86,218Mn	Rs. 86,218 Mn
EBITDA 	Rs 6,265 Mn. (+36.3% QoQ, +31.8% YoY) +15.3% Margin (+260 bps QoQ, +300 bps YoY)	Rs. 19,836 Mn (+8.1% YoY) +12.8% Margin (+70 bps YoY)	Sales Vol. MTs 	166,879 MT (+10.3% QoQ, +1.0%YoY) Packaging Films: 76.7% (+11.4% QoQ, +0.9% YoY) Packaging: 23.3% (+7.1% QoQ, +1.6% YoY)	649,789 MT (+0.4%YoY) Packaging Films: 76.6% (-1.0% YoY) Packaging: 23.4% (+5.1% YoY)
Norm. PAT** 	Rs. 2,026 Mn. +4.9% Margin	Rs. 3,362 Mn. +2.2% Margin	Pack. Films Sales Vol. Split 	Packaging Films: 76.7% (Domestic: 16.1%; International: 60.7%)	Packaging Films: 76.6% (Domestic: 18.1%; International: 58.6%)

*Normalized EBITDA for Q4FY26 includes a Rs. 156 million adjustment for foreign currency fluctuations and derivative gains/losses, while an adjustment of Rs. 739 million in FY26



Domestic

- India FMCG industry volume growth moderated to 0.9% in Q4 FY26, reflecting softer consumer demand and a challenging consumption environment.
- The West Asia conflict and resulting constraints in the Strait of Hormuz disrupted crude oil and petrochemical supply chains, adversely impacting the availability of key packaging film raw materials, including MEG, and polypropylene.
- Supply disruptions and raw material shortages created a favorable pricing environment, leading to improved realizations and margin expansion across the Packaging Films and PET Chips businesses.
- Aseptic Liquid Packaging demand recovered sequentially with seasonal tailwinds, though year-on-year demand remained soft due to moderate food and beverage consumption, a prolonged winter in North India, and aggressive pricing from duty-free imports.

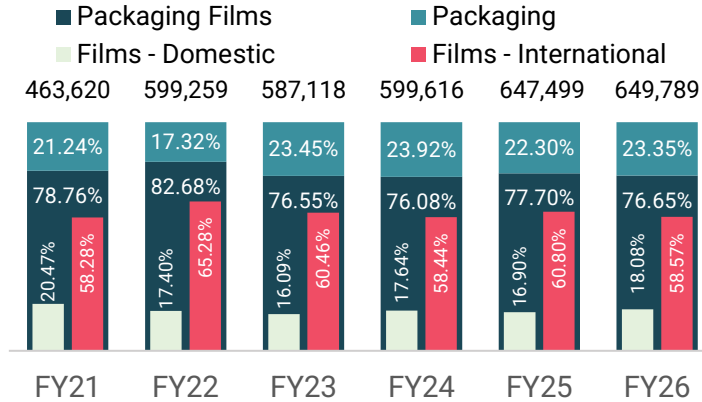


International

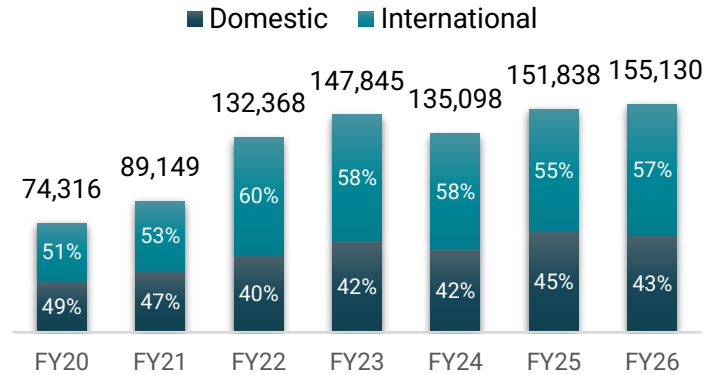
- In the Americas, demand rebounded strongly, supported by post-U.S. government shutdown normalization, improving CPG food demand, and seasonal post-holiday inventory replenishment.
- In Europe, demand improved sequentially but remained soft year-on-year amid sticky energy and food inflation, fragile CPG demand, and continued pressure from low-cost imports.
- MEA demand improved both sequentially and year-on-year, led by strong growth in Egypt and Dubai, driven by localized sourcing amid West Asia-related supply chain disruptions. Egypt delivered particularly strong QoQ and YoY volume growth, while Nigeria remained under pressure from elevated imports and evolving trade and tariff dynamics.

Multi Year Consolidated Financial, Operational & Capital Allocation

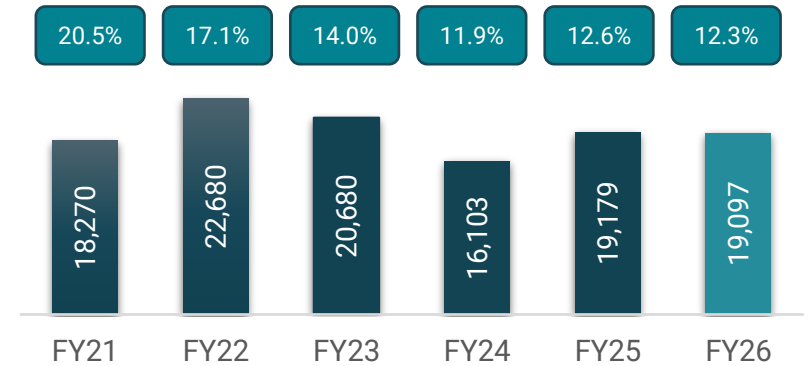
Sales (Vol. MT)



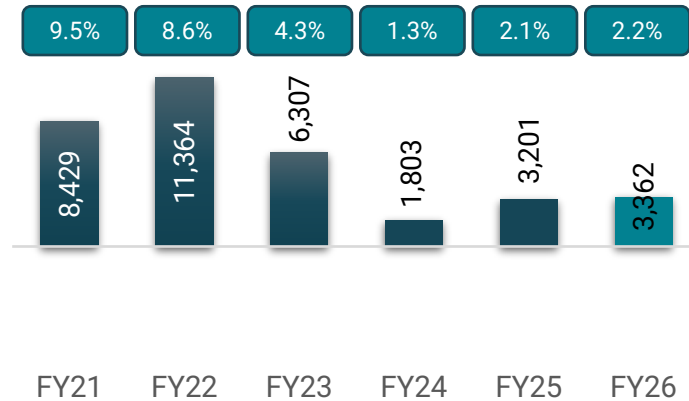
Revenue (Rs. Mn)



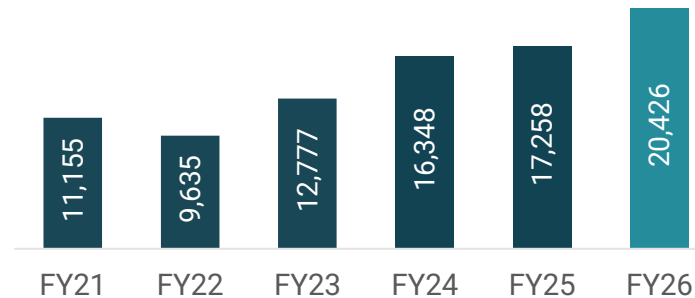
Norm. EBITDA (Rs. Mn) and Margin (%)



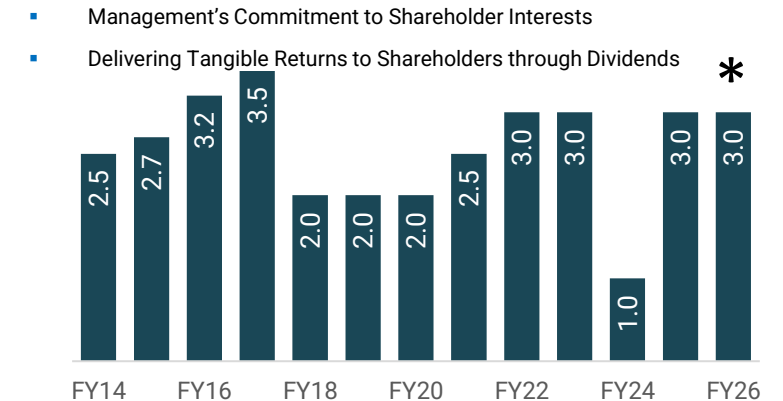
Norm. PAT (Rs. Mn) and Margin (%)



Capex. (Rs. Mn)



Dividend per Share (DPS Rs.)*

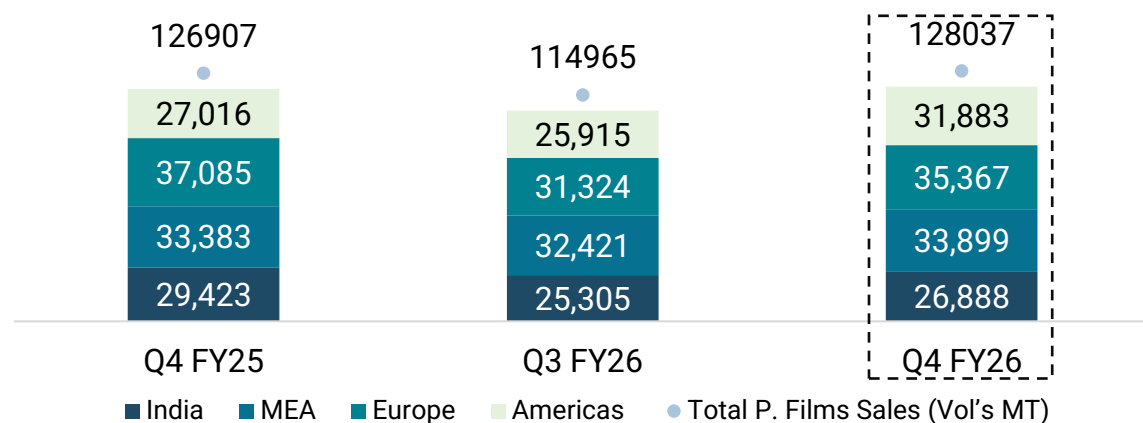


* Recommended final dividend of Rs. 3 per equity share of Rs. 10 (30%) for FY26, subject to approval at the 37th AGM on 29 July 2026.

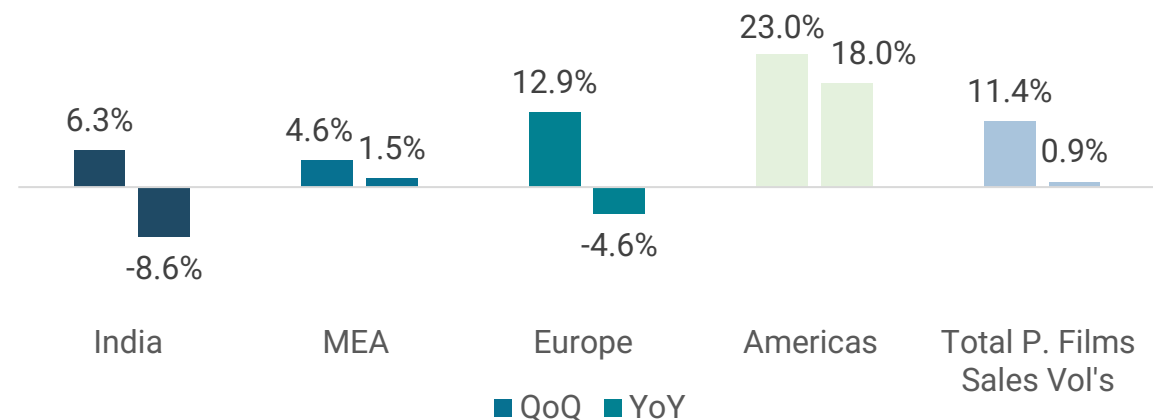
Packaging = Flexible packaging, Liquid packaging, and Holography; Domestic & International revenue split as % of total revenue is based on point of destination; PAT: Net (Loss) / Profit after Non - Controlling interest ; Packaging film sales volume: domestic includes all packaging films sold in India (captive and third-party); international includes all packaging films sold outside India (captive and third-party); FY21 and FY23 sales volumes are reported after eliminating intercompany sales volumes adjustment, resulting in figures that differ from historically reported total sales volumes for these fiscal years.

Packaging Films Sales Volume Mix by Region

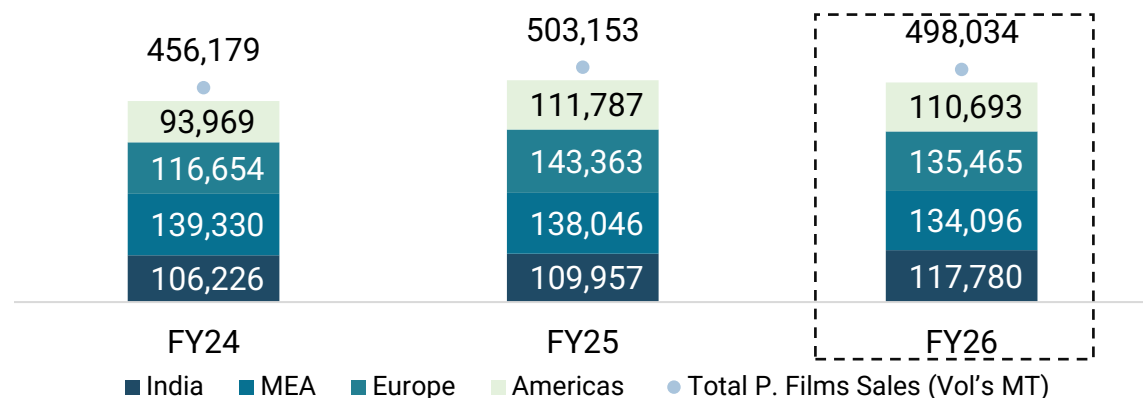
Q4FY26: Packaging Films volume mix by Geography (MT)



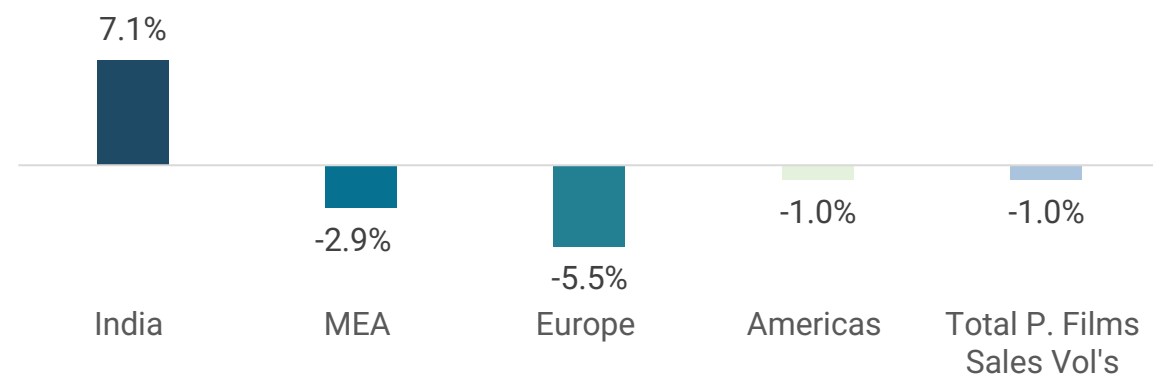
Q4FY26: Packaging Films volume growth rate by Geography



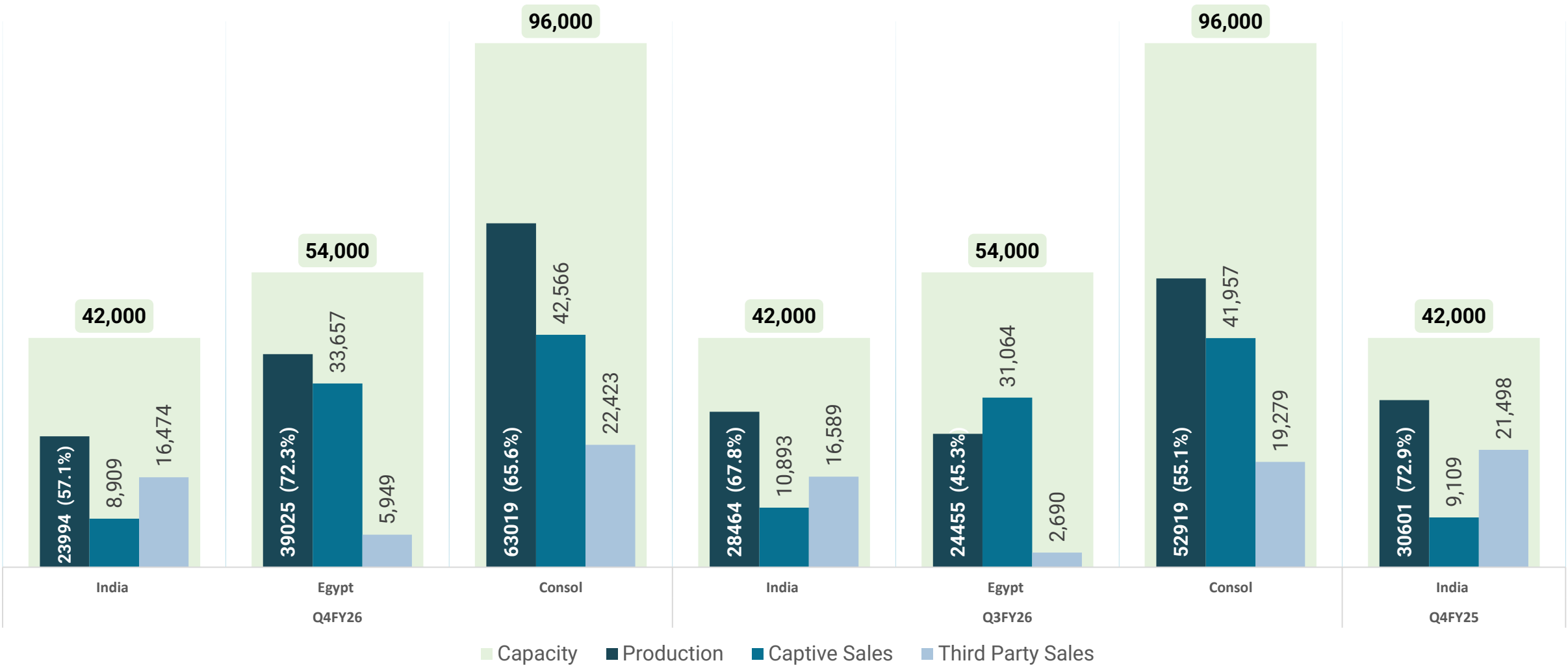
FY26: Packaging Films volume mix by Geography (MT)



FY26: Packaging Films volume growth rate by Geography

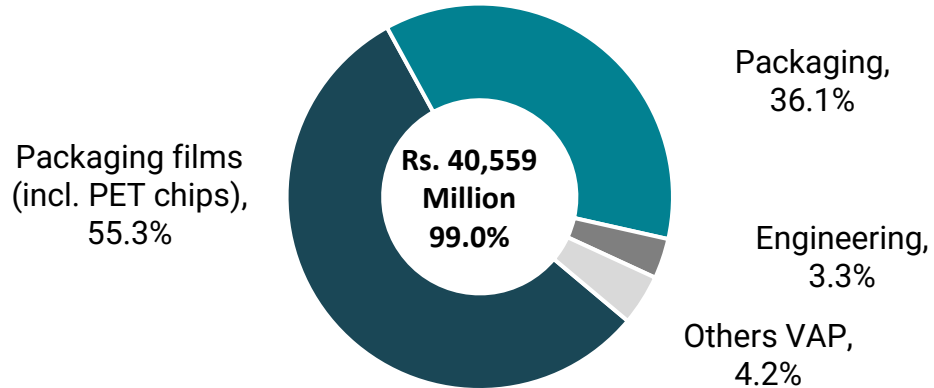


Virgin PET Chips Production & Sales Mix (Captive vs. Third-Party)

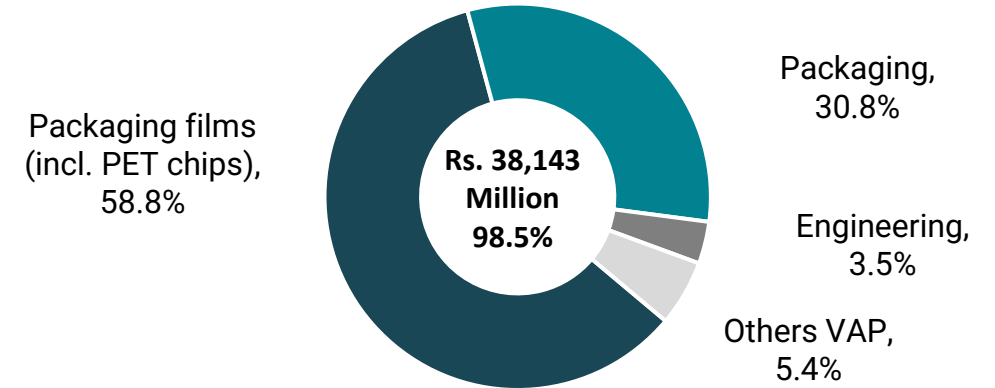


Consolidated Revenue Split

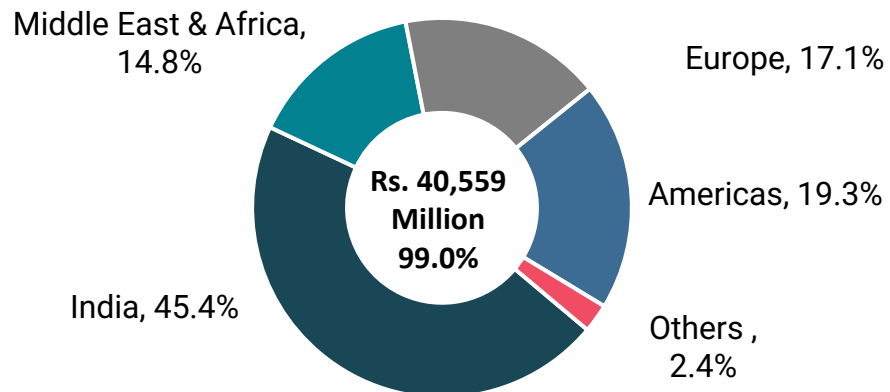
Q4FY26: Business-wise rev. split as a % of total rev.



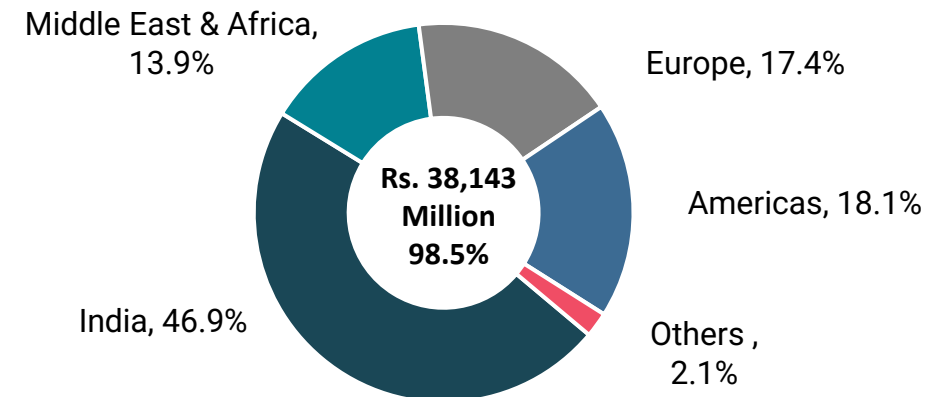
Q4FY25: Business-wise rev. split as a % of total rev.



Q4FY26: Geographical rev. split as a % of total rev.

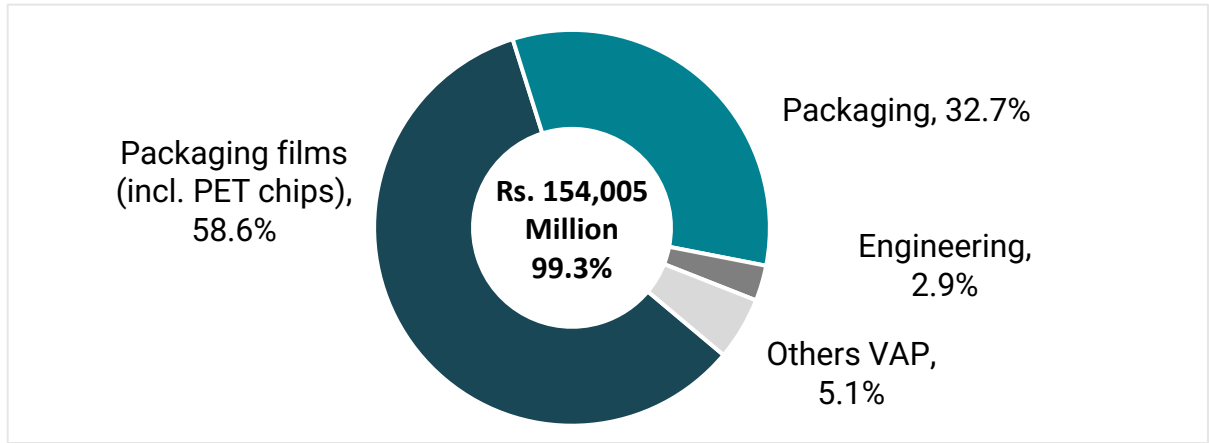


Q4FY25: Geographical rev. split as a % of total rev.

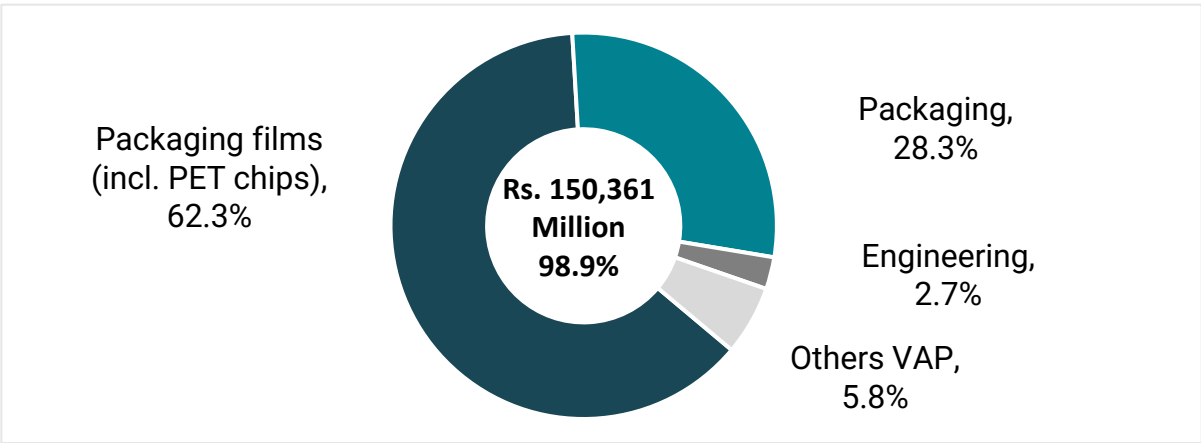


Consolidated Revenue Split

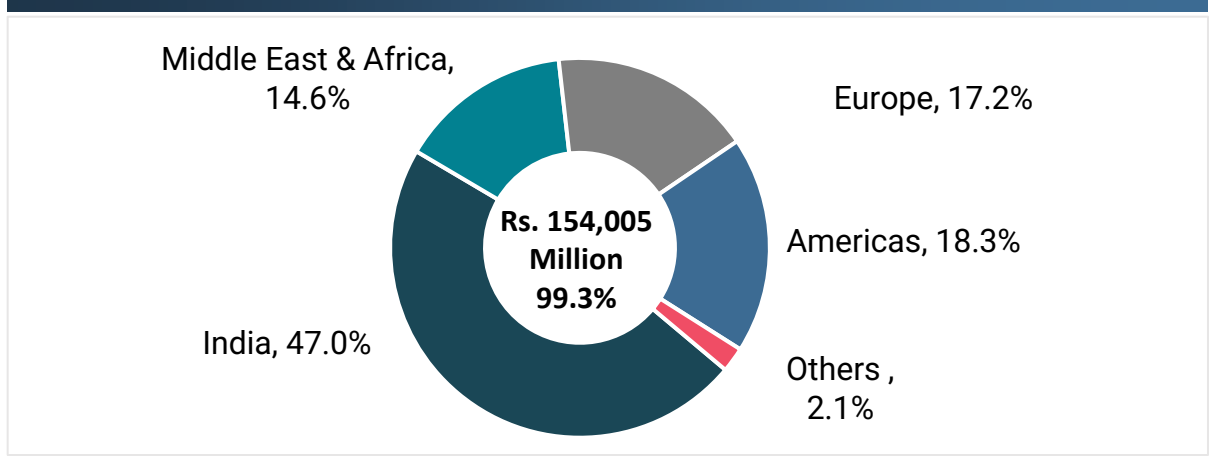
FY26: Business-wise rev. split as a % of total rev.



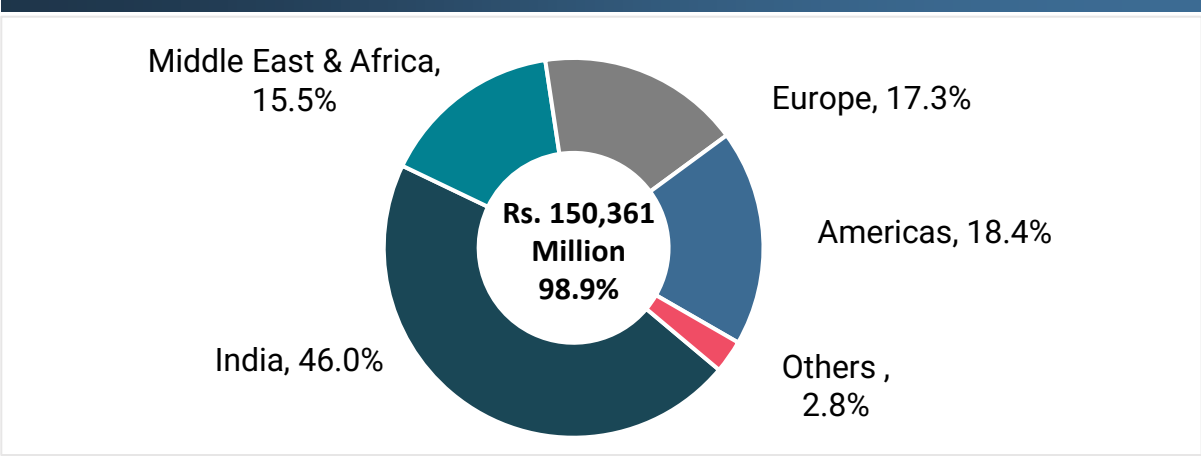
FY25: Business-wise rev. split as a % of total rev.



FY26: Geographical rev. split as a % of total rev.



FY25: Geographical rev. split as a % of total rev.



Packaging films = Packaging films & Polyester chips; **Packaging** = Flexible packaging, Liquid packaging, and Holography; **Engineering** = Machinery and Printing cylinders; **Others value added product (VAP)** = Inks & Adhesives and other operating income; Geographical split as a % of total revenue is based on point of origin; **Middle East and Africa**: Dubai, Egypt, & Nigeria; **Europe**: Hungary, Poland and CIS; **Americas**: USA, Mexico;

Consolidated P&L Summary

Particulars (Rs. Mn.)	Q4 FY26	Q3 FY26	Q4 FY25	QoQ %	YoY %	FY26	FY25	YoY %
Total Revenue	40,973	36,329	38,767	12.8	5.7	155,130	151,993	2.1
Expenditure	34,708	31,733	34,012	9.4	2.0	135,294	133,649	1.2
Normalized EBITDA	6,109	4,395	4,811	39.0	27.0	19,097	19,179	(0.4)
Normalized EBITDA margin (%)	14.9%	12.1%	12.4%	280 bps	250 bps	12.3%	12.6%	(30 bps)
Fx currency (gain)/loss and derivative instruments	156	201	(56)	-	-	739	(835)	-
EBITDA	6,265	4,596	4,755	36.3	31.8	19,836	18,343	8.1
EBITDA Margin (%)	15.3%	12.7%	12.3%	260 bps	300 bps	12.8%	12.1%	70 bps
Depreciation and Amortization	2,086	2,024	1,763	3.1	18.3	7,871	6,949	13.3
Finance costs	1,974	1,929	1,844	2.3	7.0	7,772	6,981	11.3
Profit / (Loss) before Exceptional items	2,205	643	1,148	243.0	92.1	4,193	4,414	(5.0)
Exceptional items (Refer Note)	66	125	(700)	-	-	(191)	(1,778)	-
Profit / (Loss) before tax	2,139	518	1,848	312.6	15.8	4,002	2,636	51.8
Net profit / (Loss) for the period after NCI	1,960	362	1,686	442.2	16.3	3,171	1,423	122.8
PAT Margin (%)	4.8%	1.0%	4.3%	380 bps	50 bps	2.0%	0.9%	110 bps
EPS (Rs.)	27.15	5.01	23.34	441.9	16.3	43.91	19.71	122.8

Note: 1) Numbers in the table may not add up due to rounding-off. 2) Previous year figures have been regrouped wherever necessary.; 2) NCI: Non - Controlling interest

Consolidated Balance Sheet as of March 31, 2026

Particulars (Rs. Mn)	As on 31 st Mar 2026	As on 31 st Mar 2025
Assets		
Non-current assets		
Property, plant and equipment	89,379	81,664
Capital work-in-progress	21,692	7,117
Investment Properties	129	139
Intangible assets	2,547	122
Right to use Assets	5,776	5,460
Intangible assets under development	70	134
Financial assets		
Investments	1,165	1,448
Loans	565	771
Other financial assets	2,878	1,971
Other non-current assets	7,631	10,957
Total Non-Current Assets	131,832	109,782
Current Assets		
Inventories	24,083	25,354
Financial assets		
Trade receivables	38,608	37,510
Cash and cash equivalents	9,844	11,252
Other balances with banks	874	283
Loans	-	-
Other financial assets	806	812
Other current assets	15,666	9,373
Total Current Assets	89,882	84,584
Total Assets	221,714	194,365

Particulars (Rs. Mn)	As on 31 st Mar 2026	As on 31 st Mar 2025
Equity and Liabilities		
Equity		
Equity Share Capital	722	722
Other equity	80,502	73,243
Total Equity	81,224	73,965
Non-Current Liabilities		
Financial Liabilities		
Long term borrowings	58,211	48,700
Lease Liabilities	2,715	2,205
Other financial liabilities	1,454	1,357
Long term provisions	586	471
Deferred tax liabilities	3,371	3,054
Total Non-Current Liabilities	66,336	55,787
Current Liabilities		
Financial Liabilities		
Short term borrowings	40,315	32,460
Lease Liabilities	282	162
Trade payables	24,595	22,908
Other financial liabilities	5,466	5,489
Other current liabilities	2,621	2,969
Short term provisions	338	286
Current tax liabilities	537	339
Total Current Liabilities	74,154	64,613
Total Equity and Liabilities	221,714	194,365

Note: 1) Numbers in the table may not add up due to rounding-off. 2) Previous year figures have been regrouped wherever necessary.

Consolidated Financial Overview (1/2)

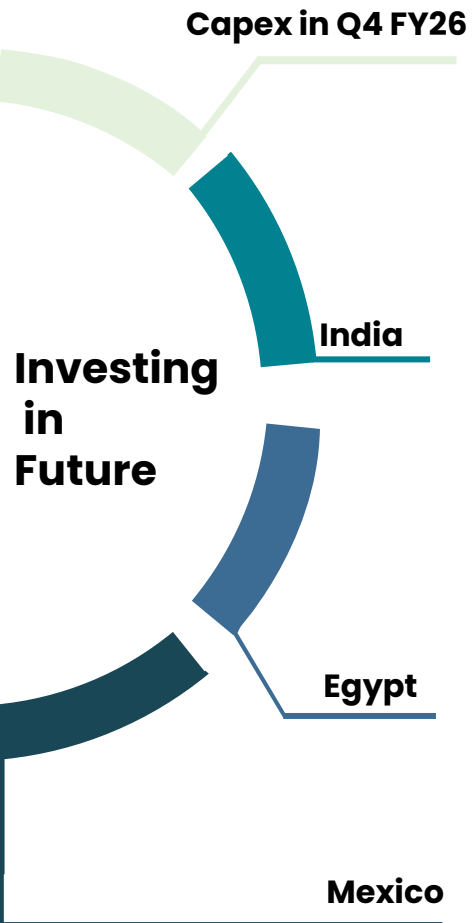
Key Financials Ratios	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
EBITDA Margin	12.2%	12.1%	13.2%	13.8%	13.2%	12.6%	14.9%	20.5%	17.2%	12.7%	11.2%	12.1%	12.8%
Normalized EBITDA Margin	12.2%	12.4%	14.5%	14.2%	13.1%	12.7%	14.7%	20.0%	17.1%	14.0%	11.9%	12.6%	12.3%
PAT Margin	3.4%	4.1%	4.9%	5.3%	4.6%	3.9%	5.0%	9.5%	8.3%	3.3%	-5.1%	0.9%	2.0%
Normalized PAT Margin	3.4%	4.1%	4.9%	5.3%	4.6%	3.9%	5.0%	9.5%	8.6%	4.3%	1.3%	2.1%	2.2%
ROCE	10.9%	11.1%	12.5%	12.2%	11.0%	11.8%	11.0%	16.9%	18.2%	11.7%	7.2%	9.1%	8.6%
Normalized ROCE (EBIT basis)	10.9%	11.5%	14.4%	12.8%	10.9%	12.0%	10.8%	16.4%	18.1%	13.4%	8.1%	9.8%	8.1%
Normalized ROCE (EBITDA basis)	17.4%	18.0%	20.8%	19.5%	17.9%	19.2%	17.1%	22.0%	23.7%	18.8%	13.6%	15.3%	13.8%
ROE	7.6%	8.6%	9.6%	9.8%	8.2%	7.6%	8.2%	16.5%	18.0%	6.8%	-9.4%	1.9%	4.1%
Normalized ROE	7.6%	8.6%	9.6%	9.8%	8.2%	7.6%	8.2%	16.5%	18.6%	8.9%	2.5%	4.4%	4.3%
Normalized ROA	3.2%	3.9%	4.7%	5.0%	4.2%	4.0%	4.1%	7.7%	8.7%	4.1%	1.1%	1.7%	1.6%

Return on capital employed(ROCE) = EBIT/Average capital employed; Capital employed = Total Assets – Current Liabilities; Return on assets (ROA) = Net income/Average total assets; ROE = PAT (after non-controlling interest)/Average equity; annualized (annu.); Annualized (annu.);

Consolidated Financial Overview (2/2)

Key Financial Ratios	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
Net Debt to Equity	0.75	0.63	0.49	0.48	0.43	0.42	0.67	0.60	0.59	0.58	0.77	0.93	1.06
Net Debt to EBIDTA	2.97	2.58	1.99	1.95	1.91	1.79	2.83	1.82	1.72	2.34	3.68	3.73	4.35
Net Debt to Normalized EBITDA	2.95	2.52	1.81	1.89	1.93	1.77	2.87	1.86	1.73	2.12	3.46	3.57	4.51
Norm. EBITDA / Interest Expenses	3.09	4.12	5.28	4.96	4.54	4.66	4.86	7.79	7.03	4.37	3.01	2.75	2.46
Debt Service Coverage Ratio	1.07	1.11	1.47	1.61	1.74	1.85	1.92	3.99	3.02	1.91	1.11	1.20	1.03
Asset Turnover	0.91	0.92	0.94	0.91	0.90	0.99	0.81	0.79	0.99	0.94	0.78	0.81	0.72
Debtors Turnover	4.11	4.00	4.16	4.05	3.71	3.90	3.64	3.99	4.38	4.29	3.95	4.13	3.96
Inventory Turnover	6.82	6.02	5.54	5.47	5.50	5.95	5.01	4.69	5.20	4.45	3.94	4.15	3.67
Net Working Capital Turnover Ratio	12.28	9.71	8.46	8.68	7.96	7.84	7.07	6.25	6.00	5.42	5.14	6.74	8.44

Debt service coverage ratio (DSCR) = EBITDA/Debt obligations; Debt obligations = Instalments and lease payment + Interest expense; Instalments and lease payment = Previous year current maturities of long term borrowings + Previous year current lease liabilities; **Asset turnover** = Net revenue from sale of products & services / average total assets; **Debtor turnover** = Net revenue from sale of products & services / average debtors; **Working capital turnover** = Net revenue from sale of products & services / average working capital; Annualized (annu.);



- Incurred total capex of Rs 7,070 million during the quarter, with major allocation to following four projects:
- a) Egypt: Rs. 1,009 million for the Aseptic packaging facility, b) Mexico: Rs. 480 million for the WPP bag manufacturing unit, c) Noida sector-155, India: Rs. 697 million for the PET and MLP recycling unit, and d) Dharwad, India: Rs.110 million for new BOPP packaging films line.

PET, MLP Recycling unit:

- Setting up two recycling plants in Noida (PCR rPET chips plant - 36,000 MTPA; MLP recycling plant - 3,600 MTPA) with an estimated outlay of Rs. 3,171 million, of which ~Rs. 2,700 million has been incurred as of Mar'26 with the remaining Rs.471 million to be invested prior to the scheduled commissioning of the plant.

BOPP Manufacturing Line:

- UFlex Ltd. is setting up a new BOPP film manufacturing line with a capacity of 54,000 MTPA at Dharwad, Karnataka. The project involves a total capital expenditure of Rs. 7,154 million (USD 75.6 million), of which approximately Rs. 785 million (USD 8.3 million) has been incurred as of Mar 2026. The remaining Rs. 6,369 million is expected to be incurred prior to the project's commissioning in FY2027–28.

Aseptic Packaging Facility:

- To meet the growing demand for aseptic packaging in Egypt, Europe, the Middle East and East Africa, UFlex plans to commission an aseptic packaging facility in Egypt with an annual capacity of 12 billion packs.
- The project has an estimated cost of approximately USD 126 million (Rs. 11,926 million), of which ~USD 95.7 million (~Rs. 9,059 million) has already been incurred while the remaining ~USD 30.3 million (~Rs. 2,868 million) are to be invested prior to the commissioning.

Woven Polypropylene (WPP) Plant:

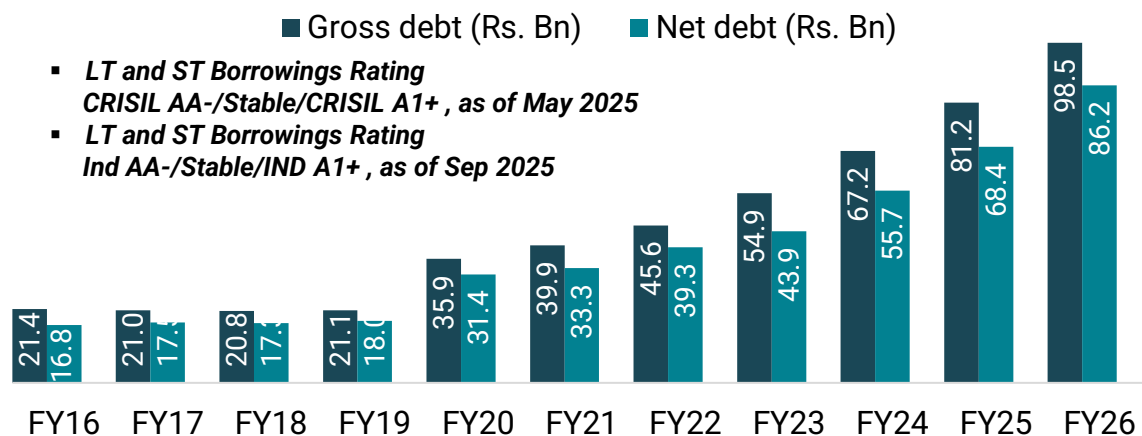
- Setting up an 80 million-capacity WPP bag manufacturing plant to meet the growing demand for pet food packaging. This plant will cater to the high-growth pet food market across North and South America.
- The project has incurred capital expenditure of ~USD 52 million and is currently undergoing processes of stability testing and validation batches before commissioning the plant.

Consolidated Debt Profile

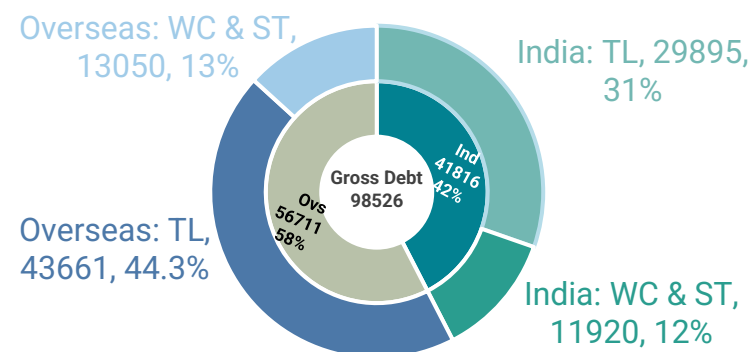
Debt Breakdown

Particulars (Rs. Mn)	Mar-2026	Dec-2025	Sep-2025	Jun-2025	Mar-2025
Long Term	73,556	69,986	67,835	63,879	59,937
Working Capital and Short Term	24,970	24,561	23,061	22,027	21,223
Total Debt	98,526	94,546	90,896	85,906	81,160
Net Debt	86,218	81,810	77,533	73,055	68,432
Net Debt/Norm. EBITDA*	4.51x	4.72x	4.51x	3.89x	3.60x
Net Debt/EBITDA*	4.35x	4.52x	4.32x	3.81x	3.76x

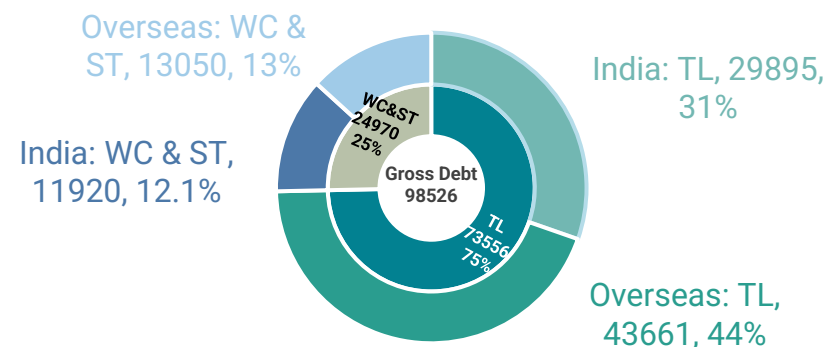
Debt Over the Years (Rs. bn)



Debt Split: India vs. Overseas (Mar. 26)



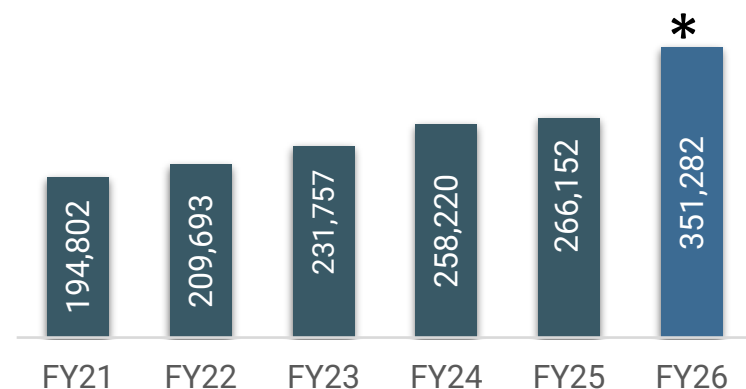
Debt Split: Term vs. Working Capital & Short-Term (Mar.26)



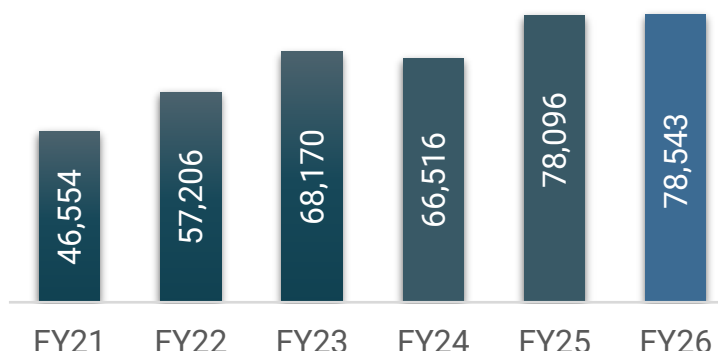
WPP (Mexico), Aseptic (Egypt), and BOPP (Dharwad) projects are nearing completion, expected to boost capacities, create new revenue streams, enhance profitability, and support balance sheet deleveraging and shareholder value creation.

Standalone Spotlight on Key Financials over the Years

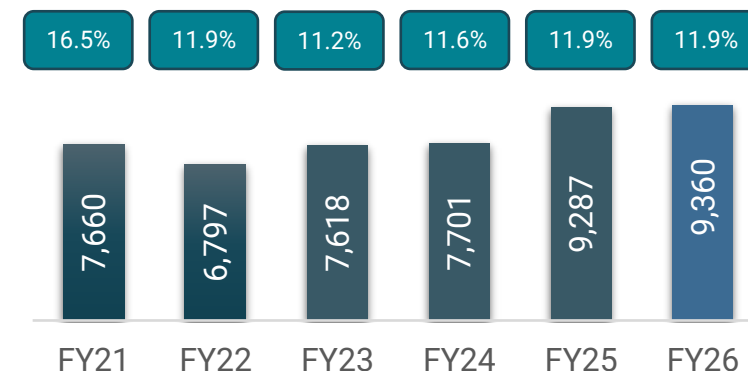
Sales (Vol. MT)



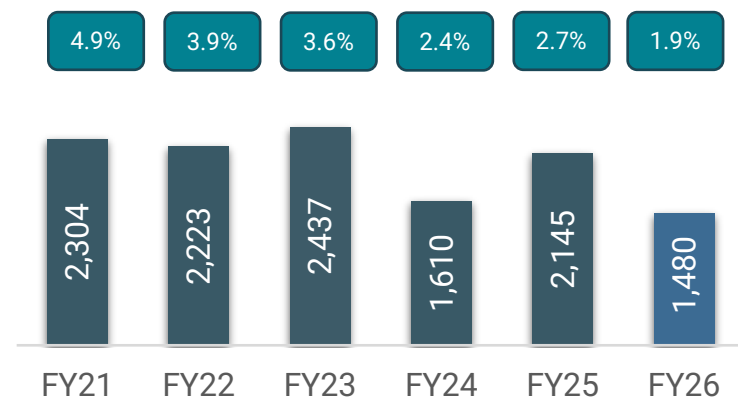
Revenue (Rs. Mn)



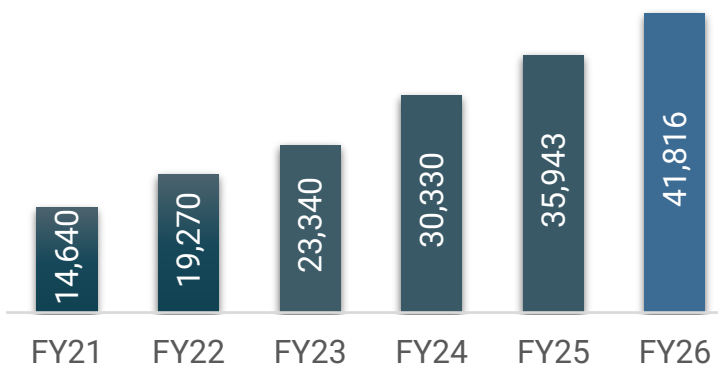
EBITDA (Rs. Mn) and Margin



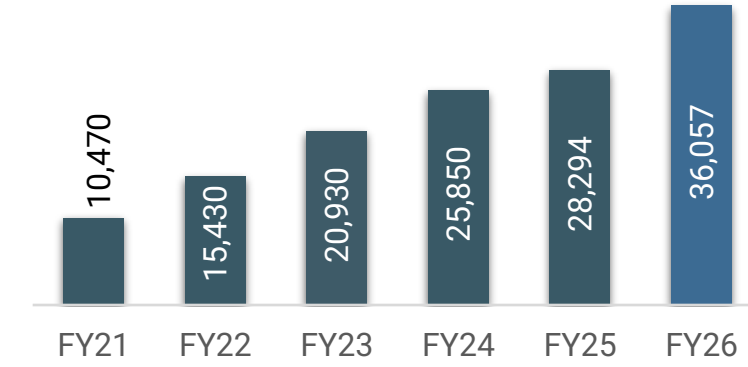
PAT (Rs. Mn) and Margin



Gross Debt (Rs. Mn)



Net Debt (Rs. Mn)



*351,282 MTPA sales volume during the period (including third-party PET chips sale vol. of 80,416 MT).

Standalone P&L Summary

Particulars (Rs. Mn.)	Q4 FY26	Q3 FY26	Q4 FY25	QoQ %	YoY %	FY26	FY25	YoY %
Revenue	19,896	18,313	20,117	8.6	(1.1)	78,543	78,096	0.6
Expenditure	16,986	16,300	17,752	4.2	(4.3)	69,183	68,809	0.5
EBITDA	2,910	2,014	2,365	44.5	23.1	9,360	9,287	0.8
EBITDA Margin (%)	14.6%	11.0%	11.8%	360 bps	280 bps	11.9%	11.9%	0 bps
Depreciation and Amortization	941	914	791	3.0	19.0	3,455	3,200	8.0
Finance Cost	995	967	796	2.9	24.9	3,780	3,348	12.9
Profit Before Tax	909	9	778	-	-	1,935	2,738	-
Profit After Tax	664	22	712	2902.3	(6.8)	1,480	2,145	(31.0)
Profit After Tax Margin (%)	3.3%	0.1%	3.5%	320 bps	(20 bps)	1.9%	2.7%	(80 bps)
EPS (Rs.)	9.19	0.31	9.86	2864.5%	(6.8)	20.50	29.70	(31.0)

Note: 1) Numbers in the table may not add up due to rounding-off. 2) Previous year figures have been regrouped wherever necessary.



Appendix

A black and white photograph of a business meeting. Two people in suits are seated at a table. One person's hands are clasped, while the other is writing on a document. The document contains a bar chart and the text 'COST ANALYSIS - PARETO'. A circular light green overlay covers the right side of the image.

Management & Shareholders Information

- **Management Team**
- **Shareholding Pattern**
- **Group Structure**
- **UFlex Values**

Management Team

Professional Management with an average experience of > 25 years in Business, Corporate, Project & Operational excellence

41



Ashok Chaturvedi, Chairman & Managing Director

- First Generation Entrepreneur and the Founder Promoter of UFlex Group
- Revered as the 'Father of the Flexible Packaging Industry in India' for developing innovative packaging for 40+ years
- Conferred with several awards for his contribution to industry

30



Sumeet Kumar – Executive Vice President, Finance

- Seasoned finance professional with 30+ years of leadership experience
- Associated with leading corporate groups including LANCO Group, Global Group, and Hi-Tech Gears Group
- Held senior leadership roles such as President, CFO, and Group CFO
- Expertise in project & corporate finance, fundraising, M&A, financial planning & control, treasury, and investor relations.

15



Anantshree Chaturvedi Vice Chairman & CEO, Flex Films International

- Learned the trade of flexible packaging both domestically and internationally with hands-on experience in India, Mexico, Poland, Egypt, UAE & USA; and subsequently spearheaded the expansion of UFlex in USA
- Vested with the additional responsibility of Global Product Stability, R&D, HR Protocols

11



Apoorvshree Chaturvedi, Director, Global Operations, UFlex Group

- Director of European Union Operations and Head of Corporate Sustainability Actions on ESG and Growth-Related Ventures at UFlex Group
- Alumnus of New York University. He joined UFlex in 2012 as a Managerial Trainee and spearheaded Marketing & Sales for European & Middle East regions at UFlex

35



Jeevaraj Gopal Pillai, Whole Time Director, President - Flexible Packaging and New Product Development and Director - Sustainability

- Has over 35 years of experience in Packaging technology from Pre-press and cylinder making, film making, to high-end conversion of flexible packaging material.
- Has command on Energy Curing Technology, Hologram embossing, new generation Flexi tubes etc.

28



Ashwani K. Sharma, President & CEO, Aseptic Liquid Packaging Business

- Driving large organizations globally with rich experience of 28 years. His last assignment was with Asia Pulp & Paper - based out of Jakarta, where he served as the Managing Director of a 25 Billion USD Company
- Global exposure- previously based in Europe as CEO & Chairman of the Board of Horizon Pulp & Paper

38



P.L. Sirsamkar, President & Technical & New Product Development, Packaging Films Business

- Experience of 37+ years in Packaging Films business and has been with the Group for over 30 years. Previously, worked in reputed organizations like Garware & Polyplex.
- Instrumentation & Electronics Engineer

36



Jagmohan Mongia, President - Packaging Films Business India

- Strong expertise of Sales & Marketing domain and has record of business development and building strong sustainable organizations
- Comes with a rich experience of four decades in industries like Textile, Steel and Paints and has worked with renowned companies like Berger Paints and Garware earlier. He has been associated with UFlex for 28+ years

Total years of experience in the industry

Management Team

Professional Management with an average experience of > 25 Years in Business, Corporate, Project & Operational Excellence

30



Chandan Chattaraj, President, Human Resources (India and Global)

- Three Decades of Experience with Esteemed Organizations like Aircel, The Oberoi Group, Xerox India and Jubilant Organosys in leadership roles.
- Has been Conferred with Multiple Honours like 'HR Professional of the Year', 'HR Leadership Award' and 'Best Transformational Coach by World HRD Congress.

40



Dinesh Jain, President, Legal & Corporate Affairs

- Has a Rich Experience of Four Decades and has been Associated with the Group for over 29 Years.
- Chairman of National Institute of Personnel Management- Delhi NCR Chapter and Past President of Noida Management Association.
- MBA, LLB & LLM (Gold Medalist) from Agra University.

30



Parwez Izhar, Executive Vice President, Printing Cylinders Business

- Close to Three Decades of Experience in Areas like Strategic Planning, Costing, Project Management.
- Holds Master's Degree in Finance from XLRI, Jamshedpur and is Lean 6-Sigma Black Belt Champion. He has Also Studied Implications of Artificial Intelligence on Business Strategy from MIT Sloan, USA.

28



Vinod Hariharan, Executive Vice President, Holography Business

- Brings over 28 years of experience in Strategic Planning, Business Development, Channel Management, Digital Marketing, Sales, and General Management.
- Extensive experience with International Organizations, including Fortune 500 Firms, and Held Key Roles at Tesa, Tapes GmbH, 3M India Ltd, and Gulf Oil. Prior to UFlex, served as the Head of Sales & Marketing for APAC at Tesa.
- Holds a B.Tech in Mechanical Engineering from NIT – Kozhikode and Completed a Senior Management Program from IIM – Kolkata.

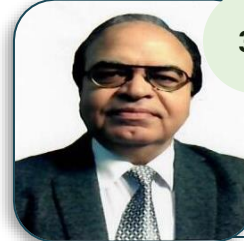
32



Desh Deepak Misra, Jt. President, Chemicals Business

- Over 32 years of Experience in Manufacturing Operations and Supply Chain.
- Combining Strategic Vision with operational discipline, Desh Deepak is recognized for Spearheading Transformative Initiatives that drive Scalable and Sustainable growth across Diverse Sectors.
- Prior to UFlex, held Leadership Positions at AkzoNobel India, Raymond Zambaiti, PCBL, Shalina Healthcare, and Epsilon Carbon.

34

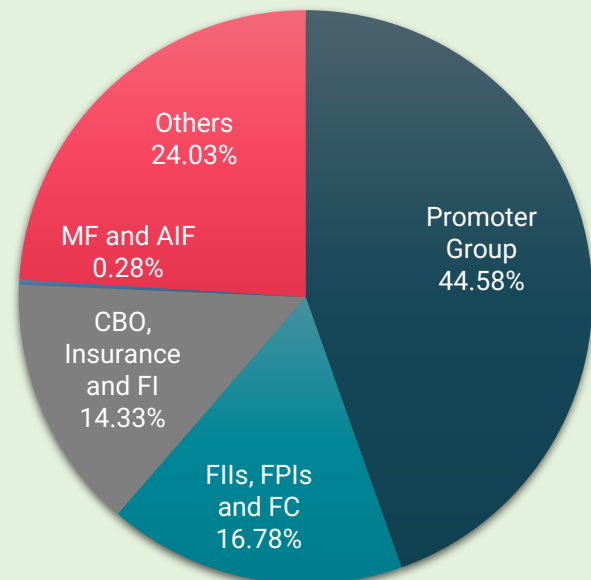


Ravi Sharma, Jt. President – Engineering Business

- Having spent 34 years with the group, Ravi brings total of 46 years of extensive expertise in Engineering Business, Materials Management, Production, Operations, and related functions.
- Specializes in Efficiently managing the flow of materials from Procurement to Finished Goods.
- Prior to UFlex, worked with Leading Organizations such as M/s Molins, Philips Carbons & Allied Signals

Shareholding Pattern – March 2026

Shareholding



- Promoter Group
- FII, FPIs and FC
- CBO, Insurance and FI
- MF and AIF
- Others

BSE Ticker: 500148
NSE Symbol: UFLEX

Historical Shareholding Pattern (in %)

Categories	Mar'25	Jun'25	Sep'25	Dec'25	Mar'26
Promoter Group	44.58	44.58	44.58	44.58	44.58
FIIs, FPIs and FC	15.14	15.19	15.31	16.55	16.78
CBO, Insurance and FI	15.50	15.59	15.68	14.50	14.33
MF and AIF	0.28	0.28	0.28	0.28	0.28
Others	24.50	24.36	24.15	24.09	24.03

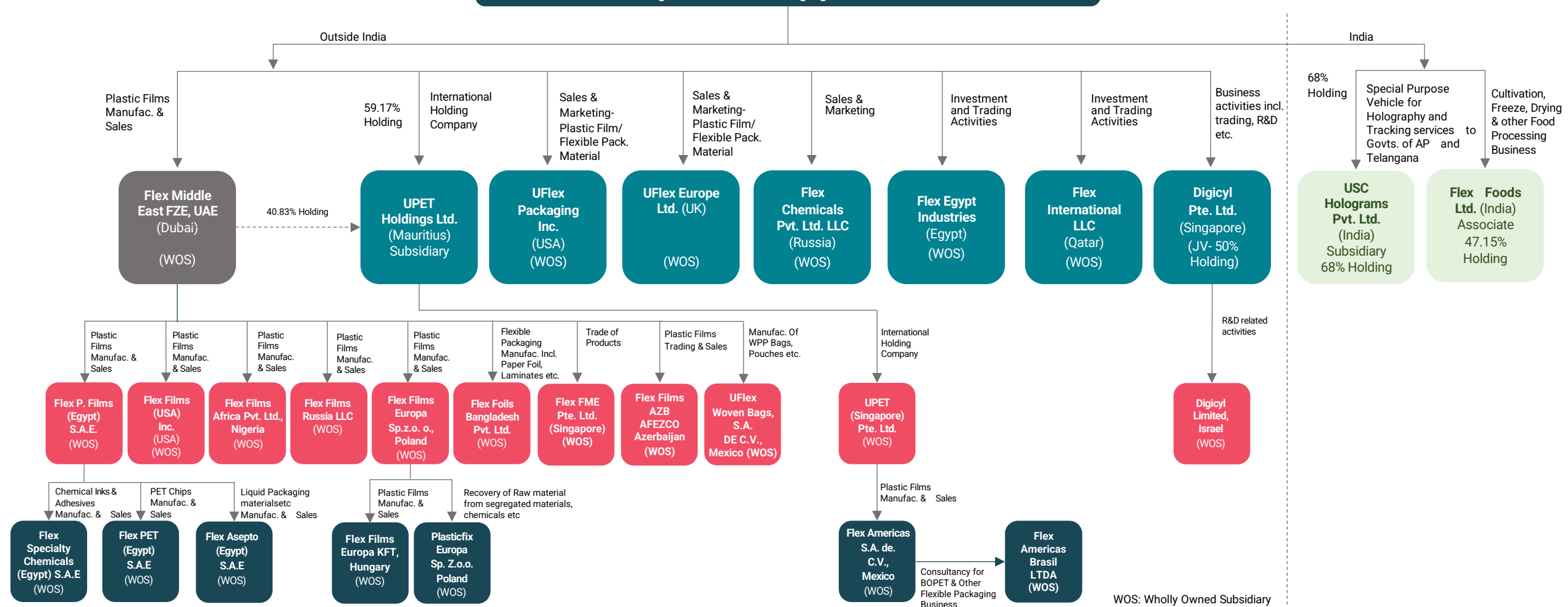


Market Cap as on
***Mar 30, 2026 ~Rs. 24,075 mn**
Outstanding shares: 72.2 mn

UFlex Group Holding Structure

CORPORATE STRUCTURE

Integrated Flexible Packaging Solution Provider

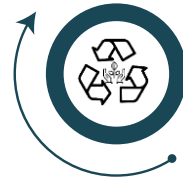


Auditors Information

Locations	Auditors
India	Lodha & Co LLP & Vijay Sehgal & Co.
Dubai	Shah & Al-shamali Associates
Egypt	BDO, Khaled & Co
Poland	KPMG Audyt Spółka z ograniczoną odpowiedzialnością sp.k.
USA	Crowe LLP
Mexico	Gutierrez Saldivar & Asociados
Hungary	BDO
Nigeria	PKF
CIS	Unicon JSC
Process Auditor for UFlex Limited Group	Ernst & Young (EY)

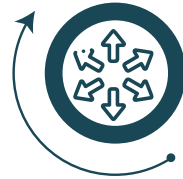
Socio-environmental Sustainability

Upholding that Society and Environment are Cornerstones for Sustainability, We support and Promote Inclusive Social Development and strive towards Conservation of Environment and Protection of Our Planet.



Spread in All Directions

Speed and Efficiency in Every Activity and Process responding to Internal and External Customers with a Sense of Urgency and Dynamism is an Integral Part of Our Value System. Anticipating Market needs and continuously Striving to Practice the "Quick Decision – Quick Investment – Quick Execution – Quick Adaptation and Quick Customer Service" Formula.



Global Perspective

Thinking Globally and Citing Locally We Leverage the Power of Global Insight, Relationships, Collaborations and Learnings to deliver Exceptional Packaging Solutions for the Clients.



Trust & Respect

Proactively Build Inclusive and Egalitarian Partnerships with all Stakeholders, through the Virtues of Honesty of Purpose, Mutual Trust and Respect.



Customer Value Creation

Enabling Customers to become High-performance Businesses through Our Total Packaging Solutions and Creating Long-term Relationships by being Responsive, Relevant and Consistently Delivering Value.



Innovation

Strive to be the Front Runner in Technology and Business, Actively Contributing to the Evolution of Best Practices in Developing New and Efficient Packaging Solutions to address Customers' Dynamic needs.



Foreign Exchange Exposure

	FY 2025-26		FY 2024-25		FY 2023-24		FY 2022-23		FY 2021-22	
	Closing	Average	Closing	Average	Closing	Average	Closing	Average	Closing	Average
USD to INR	94.65	88.42	85.58	84.54	83.37	82.75	82.22	80.33	75.81	74.33
GBP to INR	125.63	118.59	110.74	107.98	105.29	103.96	101.87	97.07	99.55	101.56
EURO to INR	109.01	102.55	92.32	90.63	90.22	89.82	89.61	83.78	84.66	86.11
USD to MXN	18.10	18.50	20.40	19.26	16.68	17.31	18.09	19.62	19.86	20.37
USD to Poland Zł	3.74	3.67	3.88	3.98	3.99	4.11	4.3	4.52	4.17	3.95
USD to NGN	1,387.00	1,481.97	1,541.67	1,542.06	1303.33	871.97	459.52	432.95	415.25	407.44
EURO to USD	1.15	1.16	1.08	1.07	1.08	1.09	1.09	1.04	1.12	1.16
USD to RUBEL	81.30	79.77	83.68	93.15	92.37	89.19	77.09	65.24	84.09	75.11
USD to Egypt £	54.64	48.84	50.56	48.96	47.4	31.59	30.89	22.67	18.29	15.8

i) USD, GBP, and EUR sourced from RBI; other currencies sourced from respective central banks. Egyptian currency sourced from XE.com; ii) P&L statement for foreign locations converted using the average exchange rate up to the period, while the balance sheet is converted using the closing price as of the quarter and year; iii) Average exchange rate up to the period refers to the average of monthly rates, calculated by taking the average of the opening and closing rates for each month, then averaging these monthly averages for the quarter or year.



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